

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND ELEVENTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 1, 2005

The Board of Trustees met at its regular monthly meeting on Friday, April 1, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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## **April 1, 2005 meeting, Board of Trustees**

The Vice Chairperson, Mr. Slane, called the meeting of the Board of Trustees to order on April 1, 2005, at 10:20 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Vice Chair, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Emily M. Quick, and Chad A. Endsley.

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Mr. Slane:

Good morning. I would like to call the meeting of the Board of Trustees to order and welcome all of you. This morning we are going to hear a report from President Holbrook, the Committee Reports, and then a report on Faculty Leadership by Professors David Horn, Jack Rall, and Chris Zacher.

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### **MORTAR BOARD INDUCTION**

Mr. Summit Shah:

On behalf of the 49 student members and three honorary members, we are here today to represent Mortar Board National Senior Honor Society at The Ohio State University. Mortar Board recognizes outstanding individuals for distinguished ability and achievement, scholarship, leadership, and service.

Mortar Board began here at Ohio State in 1914 as the first national organization honoring senior collegiate women, later opening its membership to men in 1975. With over 200 collegiate chapters and 50 alumni chapters, Mortar Board members across the nation are offered a great opportunity -- to serve their alma mater, to serve the community, and to serve with fellow Mortar Board members.

Today, we would like to tap Jo Ann Davidson.

Ms. Alison J. McCartney:

Jo Ann Davidson has combined scholarship, leadership, and service in many ways over her 33-year career. Currently, she serves as a member of The Ohio State University Board of Trustees and was recently elected co-chairperson of the Republican National Committee. She holds honorary degrees from Ohio University, the University of Findlay, Capital University, and The Ohio State University, and continues to apply her education in her many roles in the public sector.

In addition to serving on The Ohio State University Board of Trustees, she holds the same position at Franklin University and the University of Findlay, and also owns her own consulting firm, JAD and Associates.

Her political career began as a member of the Reynoldsburg City Council, where Mrs. Davidson served for 10 years before being elected to a 10-year term seat as a member of the Ohio House of Representatives. During that time, she became the first woman Speaker of the House from 1995-2000.

Mrs. Davidson has been recognized by the Ohio Women's Hall of Fame, the Y.W.C.A., *Good Housekeeping*, and *Governing Magazine* for her achievements in government. In the past election, she spearheaded the Ohio Valley Regional Campaign for the Republican Party, recruiting over 87,000 volunteers.

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Jo Ann Davidson's commitment to The Ohio State University and the State of Ohio certainly warrant her nomination to become an honorary member of The Dr. Mabel Gilbert Freeman Mortar Board Chapter of Mortar Board National Senior Honor Society. Congratulations and welcome to Mortar Board.

Mrs. Davidson:

Thank you. Rarely am I left speechless. I would have to say that this is a total surprise and great honor. I just cannot tell you how pleased I am for you to be giving me this award and to be inviting me to be a part of the chapter here at Ohio State University.

I must admit to you that when you were reading a little of the history of Mortar Board, I was thinking this may be one of the first organizations in which women were admitted first and men second. I have to be honest and tell you my thought process because I had no idea what was going on.

It is indeed an honor. As you know, I treasure my association with Ohio State University and my privilege as serving as a Board member. This means a great deal to me. Thank you very much.

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### **PRESIDENT'S REPORT**

President Karen A. Holbrook:

I think that is fabulous, Jo Ann. Congratulations. That is absolutely wonderful. There is nothing like being recognized by students for something that is meaningful and important. My most sincere congratulations to you.

The title of what I'm going to talk about is a title from a report that has come out from The American Council on Education entitled, "An Agenda for Excellence: Creating Flexibility in Tenure-Track Faculty Careers." I chose the topic on tenure-track faculty today to coordinate with Mr. Lewellen's report on faculty compensation -- which those of you in the Fiscal Affairs Committee have just heard -- and with Dr. Zacher's very timely presentation later in the meeting on faculty enhancement. I say "timely" because of The American Council on Education's report, which is a response to a need for less rigidity and more flexibility in the tenure process and the work environment for faculty.

The old model of a faculty career is not necessarily compatible with the responsibilities and the desired quality of life of today's faculty, and with the goals of our universities for excellence. In fact, universities typically follow AAUP guidelines for tenure and promotion decisions that are older than most of us. The six-year probationary period for tenure and promotion was adopted in 1940 as an institutional policy and in 1978 a statement allowing credit for years of service at one university toward another was adopted. It was only in 2001 that the AAUP proposed a "Statement of Principles on Family Responsibilities and Academic Work" that allowed for the probation option to be increased by one or two extra years under special circumstances.

We have made progress in making hiring more gender appropriate and the tenure process more focused on individual accomplishment, yet women and minorities still feel disadvantaged in the academic environment. It is reported that the rate of women tenured is slower than men, women report less satisfaction with work/life, and feel more left out of faculty socialization

procedures. Women and minorities do not take advantage of special programs for fear of discrimination, they experience salary inequities, and they have unbalanced service expectations. Few attain the highest level of leadership and senior women report less satisfaction in their careers than their male counterparts.

Today, men and women alike have expanded roles as caregivers associated with parenthood, early child care, and elder care. All of them want to work in an hospitable environment that: identifies and corrects the extra scholarly stresses that lead to burnout and disillusionment; encourages flexible career paths, provides clear and unambiguous, college-specific requirements for tenure and promotion; offers mentorship and faculty support networks; supports practices that enhance faculty productivity; and provides opportunities for revitalization at senior faculty career levels. The goal is to -- and I am quoting someone -- "reclaim the academic workplace...[to support] a full and human life."

According to Linda Kerber, history professor at the University of Iowa and author of the article, "We must make the academic workplace more humane and equitable," published this month in *The Chronicle of Higher Education*. She believes it is time to frame a new agenda for the academy to: re-envision how the professoriate is embodied; redefine the boundaries of a professional career; challenge the assumptions of an equitable workplace; define a range of options for faculty when they join the university; and identify the factors that led to successful recruitment of faculty and work to retain those faculty as they go through their careers.

Structural and cultural changes are required to support our goal in the Academic Plan to recruit, develop, and retain a talented, increasingly diverse and world-class faculty to teach our students, conduct competitive research, and, through their scholarship, to contribute to society locally, nationally, and globally. At Ohio State, we have designed strategies to meet faculty goals, beginning with a series of major studies that allowed us to better understand the characteristics of our faculty, the degree of their engagement with the University, and then to use those findings to design faculty support strategies.

I am going to mention those three studies very briefly. In 2000 we employed SRI International, Inc. to study the retention of women and minority professors and staff, using three of our colleges -- Engineering, Social and Behavioral Sciences, and Medicine and Public Health -- as a measure of the campus climate overall and faculty concerns, and then to suggest remedies, tools, and policy recommendations. Confidential responses were recorded about satisfaction levels, professional interaction, family support, their intent to leave or to stay, venues available for problem-solving, and the amount of harassment and compensation levels that people were concerned about. Concerns were raised about professional isolation, compensation and workload inequity, parental leave policies, assistance with teaching, and some cases of discrimination were revealed.

The Faculty Cohort Project was initiated by the Women's Place two years later as a pilot project that involved a network of 50 newly-hired female assistant professors in 16 colleges and four regional campuses. This project was to test the value of proactive strategies of support and socialization within the faculty, and to learn why female tenure-track faculty either stay or leave Ohio State. Workshops, outside speakers, and informal opportunities for networking were conducted. The faculty, now in their fourth years, expressed optimism and confidence about their successes. The results overall suggest that retention of women faculty relies heavily on job satisfaction and job embeddedness. Job satisfaction relates to

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workload, compensation equity, peer support, the quality of the relationship with the chairperson, availability of mentoring, and the degree of feeling well-informed and having influence. Job embeddedness reflects the degree to which individuals have established connections with their job and with their communities.

Once again, however, faculty in this cohort reported feelings of isolation, discrimination, a lack of mentoring or guidance -- particularly as it related to understanding the tenure process and requirements -- and concerns about workload. As with the first study, the guidance of department chairs was reported to be critically important for success. The participants commended the Cohort Project for providing a safe outlet for airing concerns and helping negotiate the fourth-year review process.

All faculty were invited to participate in a Faculty Survey on Work Environment and Work/Life Quality in 2003, to assess the work environment and faculty commitment to our institution. The response rate was high, about 40%, and the study showed a strong correlation between stress and burnout, satisfaction with work/life and professional development, and the level of work/life support with the level of commitment to the institution. Again, respondents expressed a very strong need for guidance and support of the department chairperson.

The results of all three of these studies indicate that compensation, particularly equity, remains an important issue, but equally or even more important perhaps is the ability to successfully integrate professional pursuits, personal relationships/family, and involvement in the community with their work/life. Flexible options for tenure and for valuing differing contributions in different areas of life are clearly needed. Faculty expressed the desire for continuous professional development -- and you are going to hear some very good suggestions from Chris Zacher -- family support -- parental leave, elder care opportunities, child care, and support for domestic partners -- and dedicated time to pursue their research identity. They also were concerned about the uneven availability of mentoring and the climate for women and minority faculty.

The work/life study, in particular, demonstrates that the issues raised affect faculty equally, including those faculty considered, and who consider themselves, to be the most highly productive in their careers. Furthermore, faculty commitment to the institution -- not necessarily to their discipline -- showed that the commitment was precariously low and the burnout was high, especially among women and minority faculty. Not necessarily surprising, the most satisfied group among our faculty were male full professors. So retaining our current climate risks further decline in faculty commitment, something we are concerned about.

In hearing all of these studies, Ohio State has enacted a number of counter-strategies:

- The Women's Place -- initiated in 1997 and supported by a campus-wide President's Council on Women's Issues -- connects women, gathers data, and serves as a clearinghouse for services and information. It advocates on women's issues and advises on policy development, and is currently working under the leadership of Dean Joan Herbers on a "re-envisioning" effort to promote an increase in women faculty.
- Beginning this spring, a two-year curriculum of the President and Provost's Leadership Institute will be available to prepare faculty for leadership positions, focusing initially on department chairs. This is also coming out of the Women's Place.

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- A Faculty Career Enhancement Committee -- and that is what Chris is going to be telling you about -- has analyzed data and will formulate a plan for continuing faculty development.
- A formal Work/Life Action Plan follows the work/life study.
- A Diversity Action Council works with all colleges, vice presidential units, and the provost and me to promote a better climate for diversity on campus.
- A long overdue parental leave policy is in place.
- A second on-site child care center was opened last year, bringing our capacity to almost 500 children.
- The Trustees approved health benefits for domestic partners and sponsored dependents which includes parents, grandchildren, and other resident family members, and reflects our faculty's family realities.
- A part-time tenure-track option is available, but it needs to be better understood. In fact, we are one of the few institutions that actually have that in place, but it needs to be better understood as to how and when it can be used.
- For those people who step out of the tenure-track that includes "stepping out" for personal needs, often related to family, and we also need to provide a mechanism for a smooth re-entry into the academy.
- A First Year Experience for New Deans program has been implemented to help prepare for their new role, and the deans approved a spousal hiring program.
- A discussion of the work "culture" needs to take place so that the "80-hour work week" norm -- which has been so eloquently described by President Summers as the rule -- is not an expectation for success. So that faculty do not have to opt out of leaves and opportunities for them to take time off because of fear of criticism from peers. I think you are going to hear some of that from Chris Zacher.

To conclude, this is a national interest that is being discussed all over the nation on how we promote our faculty better. It is clearly very important at Ohio State, where we recognize that our faculty are our primary resource for excellence. Following the priorities of our Academic Plan, we are going to continue to seek every means to support our faculty as they optimize their professional talents and their personal lives to the benefit of both. Thank you.

Mr. Slane:

Thank you, Karen.

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## **STUDENT RECOGNITION AWARD**

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University and/or the community, and/or research achievements that have been a credit to their college and the University. This month's recipient is Stacy Lewis, who was nominated by Dean John Roberts and the College of Humanities.

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Stacy is a senior double majoring in English and linguistics. She will graduate with honors in June 2005. Stacy has exhibited dedication to her chosen field of study, describing her scholarly interests as sociolinguistics, historical linguistics, language variation and change, and language ideology. She is conducting her honors research project on language variation, language ideology, and social identity among adolescents in a rural community.

In addition to her native language of American English, Stacy is proficient at speaking French, and is proficient at reading French, Sanskrit, and Middle English. Furthermore, Stacy possesses language skills in Old English, Setswana, Kikuyu, and Mokpe.

Just yesterday Stacy found that she had been awarded the most prestigious national award for post-baccalaureate study in the humanities -- the 2005 Mellon Fellowship in Humanistic Studies.

Beyond her work in the classroom, Stacy has been active in campus organizations, holding memberships in the Undergraduate Linguistics Club, the English Undergraduate Organization, Phi Beta Kappa, and Mirrors Class Honorary. Stacy encourages others students to attend Ohio State by serving as a host for Honors Visits, Recruitment Days, and High School Holiday Visits, and by serving as a test proctor for the Scholars Maximus competition. Once students matriculate at Ohio State, Stacy serves as a mentor to new undergraduate linguistics majors.

Her dean, Dr. Roberts, remarked: "Stacy's commitment is exemplary and represents the student ideal for us in the College of Humanities. She is articulate, intelligent, and committed to academic excellence at the very highest level. We are extremely pleased and proud to have her in the College."

Stacy's academic achievements are even more remarkable when you factor in that she has held down a part-time job for the past three years in one of the University's most high profile, fast-paced offices -- the Office of Legal Affairs. Mr. Chris Culley, general counsel for The Ohio State University, has this to say about Stacy: "With her superior skill set, keen mind, and knack for precision, Stacy has quite simply excelled. She has refined and improved various office processes, has handled challenging situations with tact and diplomacy, and has shouldered responsibilities typical of a seasoned veteran. Everyone in the Office of Legal Affairs will miss Stacy. In whatever endeavors she pursues in the years ahead, we know that Stacy will continue to represent the very best of Ohio State."

Stacy, I am very pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Ms. Stacy L. Lewis:

I came to Ohio State five years ago as an English major hoping to be the next great American novelist. I chose Ohio State not because of any particular academic prestige that I was aware of, but, because I knew that if I came to Ohio State, I would gain experience. In my eyes, experience was the most valuable thing an aspiring writer could gain. Ohio State offered me the opportunity to experience things that I had never dreamed of and never heard of, and one of those things that happily fell into my lap during my third year at Ohio State was the Department of Linguistics.

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Coming into the University I had no concept of what linguistics might be, other than learning a lot of languages, which can certainly be part of being a linguistics student. But it has turned out to be the most fitting place for my academic interests and I am lucky to have found something that excites me and thrills me to no end. All of my friends are so jealous that I have found something that I can talk about excitedly and have found a future where I think I am really going to be happy.

The other thing that Ohio State has offered me is the unique experience of being able to work with the University administration in the Office of Legal Affairs. In my work there during the past three years, I have seen a side of the University most students do not get to see. I have seen how much hard work goes into the daily operations of this University and how hard the administrators strive to increase the level of excellence at the University. That is something that I can now truly appreciate, having seen the hours and hours that administrators put into their jobs to make the student experience the best it can possibly be at Ohio State.

I am privileged to have with me today three members of our Linguistics Department whom I would like to thank for their help in my graduate school endeavors -- Peter Culicover, Brian Joseph, and my advisor, Beth Hume. Also here today is my former employer, Ginny Trethewey, who is now executive vice president of the OSU Alumni Association, of which I will soon be a very happy member.

I thank you for this awesome award. It is nice to feel recognized and appreciated by the University that has given me so much. Thank you.

Mr. Slane:

Congratulations, Stacy. We are very proud of you and wish you well.

Mr. McFerson:

Stacy, we cannot help but be impressed with the quality of the students we get exposed to and you are yet another one of those great examples. I have to say, I am surprised that when someone had a chance to work for three years with lawyers and the individual did not choose the law, but chose something else. It is not often the lawyers lose, and this time the linguists won. By the way, it is never too late to be a lawyer.

Mr. Slane:

Bob, would you like to defend the legal profession?

Judge Duncan:

She will be a star in whatever she wants to do.

Mr. McFerson:

That is exactly right.

Mr. Slane:

Thank you, Stacy, very much.

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**COMMITTEE REPORTS**

Mr. Slane:

At this time, I would like to call on the committee chairs for their reports and I would like to start with Mr. Borrer, who chairs the Academic and Student Affairs Committee. Doug --

Mr. Borrer:

Thank you, Mr. Slane. Today we had a presentation from Drs. Freeman and Garland concerning the 2005 admissions process. I would like to report that things are indeed going very well for Ohio State this year. We have had an overall increase in the number of applicants and, as a whole, these applicants have higher SAT and ACT scores than we have ever received in the past. They also have more students in both the 10<sup>th</sup> and 25<sup>th</sup> percentile in their class rankings than we have ever previously had.

We have also had an across-the-board increase in the number of minority student applications. We are not, however, up to our 2003 level, but we have revised the application process down from four essay questions to two. The department feels that this is now a perfect number and we are feeling we are on the rebound with that. Overall, we expect this to be the best class of admissions that has ever come into Ohio State and they are very excited about the process.

We also had a presentation from Dr. Ted Grace, director of the Student Health Center. Another example of where we are doing a very good job. Just to set the framework for what the Student Health Center does, they see approximately half of all of our students each year – 25,000 students visit the Health Center, with over 100,000 visits per year. By the end of the four- or five-year school process, over 80% of our students visit the Student Health Center at one time or another.

While in a facility that is over 30 years old, they are proceeding with a renovation of the structure that is being funded internally and with some University funds to bring the building up to speed and to have it fit in with all of the construction that is taking place around it. All in all, it appears that they are doing a very good job and it is working very well.

Finally, Provost Snyder presented resolutions that will be on the consent agenda, including a naming and routine personnel actions. Thank you.

Mr. McFerson:

What were the SAT and ACT score increases?

President Holbrook:

Last year the ACT average was 25.94; this year it is 26.19. Last year the SAT was 1198.4; and this year it is 1213.

Mr. McFerson:

That is outstanding.

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Mr. Slane:

They had 18,000 applicants for 5,900 spots. Does anybody else have any questions? Thank you, Doug. Next we will have a report from Jo Ann Davidson, chair of the Fiscal Affairs Committee.

Mrs. Davidson:

Thank you, Mr. Slane. In the Fiscal Affairs Committee meeting this morning, we had three briefing reports and some recommendations for the consent agenda.

We heard a presentation on compensation benchmarks, which is an in-depth look at where we stand with both faculty and staff on compensation. You will be hearing more about that as we work through the next couple of months. As you know, our compensation cycle here now has been changed from July to the first of October. There were some good things to report to us on compensation.

As far as it dealt with faculty, over the last three years we have led among our benchmark institutions. We have gone from being 6.1% below the average of our benchmark institutions, to 0.5% below, so we have made some significant changes in these three years. President Holbrook, based upon some of your comments about women and minorities, you will be pleased to see in that report that it is very equal across-the-board. In some instances, those increases have benefited women and minorities, perhaps in correcting some of the inequities a little bit more than our other employees.

For the members of the Board, it is a report you will want to keep because we will refer back to it a number of times as we try to move ahead and -- now that we have somewhat met our interim goal -- establish other goals in the future for compensation. There is some concern as it deals with some of our staff members where, in some instances, we are above, and other instances where we are below the benchmarks. It is much more difficult to do those comparisons than it is to do the comparisons of faculty with benchmark institutions, because in staff we are looking at our local market.

We also had a quarterly capital projects report from Bill Shkurti which is done to keep us updated about what is happening on various capital projects so that there are no surprises out there. This morning, Bill reviewed the Research Tower, Larkins Hall, the Physical Sciences Research Building, the Mechanical Engineering Building, and the Wexner Center renovations. Obviously, some are on time and on budget; others, because of unusual circumstances, are having a little more difficulty. In general, we were pleased with that report.

We had a good briefing on negotiations that are ongoing on the Marion campus dealing with the extension of Route 529, which actually will come across campus property. There are negotiations ongoing right now with the Department of Transportation. They are not ready to present any easement to the Board at this time, but it was a good briefing on the progress. It appears to be going well and, I think, the Marion campus leadership is handling it very well as far as relationships with their community.

Our three recommendations to you this morning are items #8-10 on the consent agenda. Number nine deals with the approval of design and construction contracts. I do want to mention when you look at those that

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there is a new feature on the resolution. You will notice that they are identifying those projects that are over \$500,000 and where we gave previous approval to move ahead, whether it was part of the capital budget that we approved or other actions this Board has taken.

Also, there is one easement for Ohio Edison on the Marion campus and the Report on University Development, establishing The John W. Wolfe Professorship in Cardiovascular Research and The Martin and Andrew Murrer Professorship in Finance, as well as 24 new named endowed funds. We appreciate Dr. Schroeder's report to us and pass that on, along with the other two resolutions, with our recommendation.

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### **CONSENT AGENDA**

President Karen A. Holbrook:

We have ten resolutions on the Consent Agenda today and we are seeking your approval for:

#### **SECURITY CLEARANCE EXEMPTION**

Resolution No. 2005-112

Synopsis: Exemption from National Industrial Security is proposed.

RESOLVED, That the Board of Trustees and the President of The Ohio State University shall not require and shall not have access to top secret classified information in the custody of any University employee in connection with sponsored research projects awarded to The Ohio State University Research Foundation, an affiliated entity of the University, and performed at facilities not controlled by the University; and

BE IT FURTHER RESOLVED, That this action is taken for the purpose of exempting The Ohio State University from the necessity of Facility Security conformity with the DoD 5220.22-M "National Industrial Security Program Operating Manual."

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#### **NAMING OF ATRIUM**

Resolution No. 2005-113

Synopsis: Naming of the atrium space in the soon-to-be constructed gateway building on the OSU-Mansfield campus is proposed.

WHEREAS The Ohio State University at Mansfield is constructing a new classroom and administration building on its campus which will contain a unique, curved glass atrium throughout the building; and

WHEREAS Boyd and Anne Epperson are alumni of The Ohio State University, strong advocates of education, have been long-time volunteer leaders to the Mansfield Campus, and served as co-chairs of the Galion/OSU Mansfield Scholarship endowment fund; and

WHEREAS Anne Epperson has served as a dedicated and conscientious member of the OSU Mansfield Board of Trustees since 1996; and

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WHEREAS the Eppersons have made generous monetary donations to the Mansfield Campus:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code the atrium of the new gateway building on the Mansfield Campus of The Ohio State University be named, "The Boyd and Anne Epperson Grand Atrium," effective immediately as a lasting tribute to Boyd and Anne Epperson's generosity and commitment to education and to the Mansfield Campus.

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**CHANGE IN AN OHIO EMINENT SCHOLAR TITLE**

Resolution No. 2005-114

Synopsis: Change in the title of The Ohio Eminent Scholar in Rhetoric and Composition to The Ohio Eminent Scholar in Literacy Studies is proposed.

WHEREAS The Ohio State University was awarded an Ohio Eminent Scholar position for the Department of English and The Ohio Eminent Scholar in Rhetoric and Composition was established at the May 7, 2004 Board meeting; and

WHEREAS the proposal emanated within the department from the Rhetoric and Composition Program, and within the University the Ohio Eminent Scholar position has held that designation; and

WHEREAS the title Ohio Eminent Scholar in Literacy Studies is more closely aligned with the proposal submitted for this position, and more accurately reflects the scholarship and related activities being undertaken; and

WHEREAS the change in title has been reviewed and approved by the Office of Academic Affairs:

NOW THEREFORE

BE IT RESOLVED, That the title of The Ohio Eminent Scholar in Rhetoric and Composition be changed to The Ohio Eminent Scholar in Literacy Studies, effective immediately.

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**HONORARY DEGREES**

Resolution No. 2005-115

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

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Neta A. Bahcall	Doctor of Science
Roger O. McClellan	Doctor of Science
Sir Martin Rees	Doctor of Science
Grayce M. Sills	Doctor of Public Service

### NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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### PERSONNEL ACTIONS

Resolution No. 2005-116

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 4, 2005 meeting of the Board, including the following Appointments/Reappointments, Appointment of Chairperson, Change in Title, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget, be approved.

#### Appointments

Name:	CHRISTOPHER C. KAEDING
Title:	Associate Professor-Clinical (The Judson D. Wilson Professorship in Orthopedic Surgery)
College:	Medicine and Public Health
Term:	July 1, 2005, through June 30, 2009
Name:	NINA A. MAYR
Title:	Professor (The Max Morehouse Chair in Cancer Research)
College:	Medicine and Public Health
Term:	October 1, 2004 through June 30, 2008
Present Position:	Vice Chairperson, Department of Radiology and Director, Division of Radiation Oncology, University of Oklahoma
Name:	KWAME OSEI
Title:	Professor (The Ralph W. Kurtz Chair in Hormonology)
College:	Medicine and Public Health
Term:	April 1, 2005, through June 30, 2009
Name:	JACQUELINE J. ROYSTER
Titles:	Executive Dean and Senior Vice Provost
Colleges/Office:	Arts and Sciences/Academic Affairs
Term:	April 1, 2005, through September 30, 2010
Present Position:	Interim Executive Dean of the Colleges of the Arts and Sciences
Name:	EUGENE SMITH
Title:	Director of Athletics
Department:	Athletics
Term:	April 15, 2005, through April 14, 2012
Present Position:	Executive Director of Athletics, Arizona State University, Tempe, AZ

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### Reappointments

Name: ROBERT R. BAHNSON  
Title: Professor (The Dave Longaberger Endowed Chair in Urology)  
College: Medicine and Public Health  
Term: July 1, 2005, through June 30, 2009

Name: MICHAEL A. CALIGIURI  
Title: Professor (The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)  
Hospital: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: July 1, 2005, through June 30, 2009

Name: E. CHRISTOPHER ELLISON  
Title: Professor (The Robert M. Zollinger Chair of Surgery)  
College: Medicine and Public Health  
Term: July 1, 2005, through June 30, 2009

Name: JEFFREY M. FOWLER  
Title: Professor (The John G. Boutsellis, M.D. Chair in Gynecology)  
College: Medicine and Public Health  
Term: July 1, 2005, through June 30, 2009

Name: ELECTRA D. PASKETT  
Title: Professor (The Marion N. Rowley Designated Chair in Cancer Research)  
College/Hospital: Medicine and Public Health/ The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: January 1, 2005, through June 30, 2009

### Appointment of Chairperson

NINA A. MAYR, Radiation Medicine, effective March 4, 2005, through June 30, 2008

### Change in Title

Name: HARVEY J. GRAFF  
Title: The Ohio Eminent Scholar in Literacy Studies  
College: Humanities  
Effective: April 1, 2005  
Previous Title: The Ohio Eminent Scholar in Rhetoric and Composition

### Leaves of Absence Without Salary

MITCHELL B. LERNER, Associate Professor, Department of History (Newark Campus), effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to accept the Mary Ball Washington Distinguished Fulbright Chair at the University-College Dublin, Dublin, Ireland.

MICHAEL G. POIRIER, Assistant Professor, Department of Physics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to continue research in the Department of Biochemistry, Molecular Biology and Cell Biology at Northwestern University.

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### Professional Improvement Leaves

KATHY M. FAGAN, Professor, Department of English, effective Autumn Quarter 2005.

JAVIER GUTIERREZ-REXACH, Professor, Department of Spanish and Portuguese, effective Winter Quarter 2006.

AMY E. SHUMAN, Professor, Department of English, effective Winter Quarter 2006.

NICHOLAS B. BREYFOGLE, Associate Professor, Department of History, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

ERIK T. GUNDERSON, Associate Professor, Department of Greek and Latin, effective Autumn Quarter 2005, Winter Quarter, and Spring Quarter 2006.

MINEHARU NAKAYAMA, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2005 and Winter Quarter 2006.

STEPHANIE J. SHAW, Associate Professor, Department of History, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

BIRGITTE SOLAND, Associate Professor, Department of History, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

HUGH B. URBAN, Associate Professor, Department of Comparative Studies, effective Winter Quarter and Spring Quarter 2006.

SABRA J. WEBBER, Associate Professor, Departments of Near Eastern Languages and Cultures, and Comparative Studies, effective Spring Quarter 2006, Autumn Quarter 2006, and Winter Quarter 2007.

JUDY T. WU, Associate Professor, Department of History, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

### Emeritus Titles

ELLEN I. HOCK, Department of Human Development and Family Science, with the title Professor Emeritus, effective April 1, 2005.

DOUGLAS S. WAY, Knowlton School of Architecture, with the title Professor Emeritus, effective April 1, 2005.

YOUSEF MARZEKI, Knowlton School of Architecture, with the title Associate Professor Emeritus, effective April 1, 2005.

STEPHEN L. WILSON, School of Allied Medical Professions, with the title Associate Professor Emeritus, effective July 1, 2005.

HISAKO KOIZUMI, Department of Psychiatry, with the title Associate Professor-Clinical Emeritus, effective April 1, 2005.

PHILIP D. BECKLEY, School of Allied Medical Professions, with the title Assistant Professor Emeritus, effective July 1, 2005.

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**AMENDED RESOLUTIONS IN MEMORIAM**

Resolution No. 2005-117

Synopsis: Approval of the amended Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Fred B. Bombach

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 16, 2005, of Fred B. Bombach, Clinical Assistant Professor Emeritus in the College of Dentistry (Diagnostic Services).

Fred B. Bombach was a native of Barberton, Ohio, and a 1944 graduate of Barberton High School. Dr. Bombach served in the U.S. Army Air Corps before entering The Ohio State University as an arts dentistry student in 1949. He graduated from the College of Dentistry in 1955. As a pre-dental and dental student, he worked the third shift at the Columbus General Motors plant while maintaining above average grades.

Following graduation, he entered into a practice in North Dayton, Ohio, that he maintained for many years. In 1968, he joined the faculty of the College of Dentistry as a clinical instructor, while maintaining his practice in Dayton. He is remembered by his students and faculty colleagues for his clinical diagnostic skills and his forward thinking in a number of aspects of clinical dentistry. In consideration of possible cross-contamination between patients and dentists during treatment procedures, he wore a welder's shield, a practice that at the time was most unusual. Today, many dentists wear similar plastic shields when treatment procedures create aerosols. Students remember him as a demanding and practical clinical teacher who had empathy for both students and patients.

Dr. Bombach retired with the rank of Clinical Assistant Professor Emeritus in December 1988. He was an enthusiastic golfer, card player, and an avid Buckeye football fan. He had a lifelong interest in singing and music and, at one time, sang with the Dayton Opera Chorus. At his request, his body was donated to Wright State University School of Medicine.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Fred B. Bombach its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Henry S. Brinkers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 8, 2005, of Henry S. Brinkers, Associate Professor Emeritus in the Austin E. Knowlton School of Architecture.

Professor Brinkers held a Certificate in Art from Cooper Union in New York City, a Bachelor of Architecture degree from Yale University, a Master of Architecture degree from the University of Illinois at Urbana, and a Master of City Planning degree from the Massachusetts Institute of Technology. He held scholarships at Yale and MIT and was a graduate teaching assistant at the University of Illinois. His professional experience included staff positions with Eberhard and Murphy Architects (1957-58) and Adams, Howard, and Opperman Planners (1957-58); chief planner for the Boston Redevelopment Authority (1958-63); and project planner for Metcalf and Eddy Planners and Engineers (1963-65).



## **April 1, 2005 meeting, Board of Trustees**

Professor Brinkers joined the faculty of Architecture at The Ohio State University in September 1965. His accomplishments at the school included setting up the Graduate Architecture program and successfully teaching numerous city planning courses. Professor Brinkers, who retired in 1987, was an early and effective advocate for computer-aided architectural design and was instrumental in recruiting Professor Christos Yessios, who established the School's Graduate Program in Computer Aided Architectural Design and developed Form Z, one of the major CAAD programs.

He served his profession at the highest level. He was a member of the American Institute of Planners and a member of the Planning Board and the Board of Directors of the Chamber of Commerce for Wakefield, Massachusetts. In addition, his publications informed the field. He edited the book, *Decision-making: Creativity, Judgment, and Systems* (OSU Press, 1972), and was the author of numerous articles and reports related to the fields of architecture and planning.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Henry S. Brinkers its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard F. Firestone

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 16, 2005, of Richard F. Firestone, Professor Emeritus in the Department of Chemistry.

Professor Firestone was a native of Canton, Ohio, where he completed his public school education. He then earned his undergraduate degree in chemistry at Oberlin College, followed by his Ph.D. degree from the University of Wisconsin (Madison). He worked as a resident research associate and an instructor at Argonne National Laboratory before taking a position as assistant professor of Chemistry at Western Reserve University. In 1961 he joined the faculty at The Ohio State University as Mershon associate professor of Chemistry. Professor Firestone served the department as acting chairman during 1971-72. Throughout his service in the department until his retirement in 1994, Professor Firestone was a champion of the highest standards for excellence in teaching, in research, and in academic freedom and responsibility. His interactions with students and with faculty always reflected a keen sense of observation and common sense, along with an ability to awaken everyone with a wry sense of humor.

In 1989 Richard Firestone received the Louis Nemzer award from the OSU Chapter of the American Association of University Professors. He was chosen "on the basis of a long history of support and involvement in the basic tenets of AAUP—academic freedom, peer review, faculty participation in the governance and the application of due process." He also was active in the University Senate, including service on the Steering Committee of the Senate, and many campus-wide and departmental committees. He was indeed an outstanding citizen of the University.

Professor Firestone was a specialist in the field of radiation chemistry, with a particular interest in the effects of nuclear radiation on matter and the kinetics of fast chemical reactions induced by this radiation, and the instrumentation needed for this work. His leadership in this area led him to mentor many graduate students for their Ph.D., including the late Dr. Robert H. Lawrence, Jr., America's first black astronaut. He served as a technical consultant to many organizations,

## **April 1, 2005 meeting, Board of Trustees**

including Standard Oil Company of Ohio, New York Central Railroad Company, Babcock and Wilcox Company, and the U.S. Army Electronics Command. He was a Fellow of the American Association for the Advancement of Science, and a member of Sigma Xi, the American Chemical Society, the American Physical Society, and the American Association of University Professors.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard F. Firestone its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Torrence A. Makley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 3, 2005, of Torrence A. Makley, M.D., Professor Emeritus in the Department of Ophthalmology.

Dr. Makley was born January 11, 1918, in Dayton, Ohio. He graduated from the University of Dayton in June 1940 and then attended Washington University Medical School, graduating in December 1943. He interned at Barnes Hospital in St. Louis. He then spent two years in the Army serving as head of the Eye, Ear, Nose, and Throat Department at Fort McKinley in Manila, Philippines. Upon returning to the United States, he was a fellow at the Armed Forces Institute of Pathology in Washington, D.C., and then performed his ophthalmology residency at The Ohio State University. He established the eye pathology laboratory at Ohio State.

He had a private practice in Columbus until 1961, when he became a full-time faculty member at OSU. He was chairperson of the Department of Ophthalmology from 1961-72. Dr. Makley was responsible for the recruitment of many key faculty members and oversaw the design of the department's current facility. Dr. Makley was instrumental in integrating the Dayton and Columbus V.A.'s eye clinics into the residency program.

He was an outstanding teacher and mentor for the medical students, residents, and faculty. It is for this reason that the department's outstanding teaching award is named "The Makley-Battles Teaching Award."

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Torrence A. Makley its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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## **REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 2005-118

Synopsis: The report on research and other sponsored program contracts and grants and the summary for February 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

**April 1, 2005 meeting, Board of Trustees**

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 2005 be approved.

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**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 2005-119

Synopsis: The report on the receipt of gifts and the summary for February 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The John W. Wolfe Professorship in Cardiovascular Research and The Martin and Andrew Murrer Professorship in Finance; and

WHEREAS this report includes the establishment of twenty-four (24) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 2005 be approved.

**April 1, 2005 meeting, Board of Trustees**

**TOTAL UNIVERSITY PRIVATE SUPPORT**

July through February  
2004-05 Compared to 2003-04

**GIFT RECEIPTS BY DONOR TYPE**

	<u>Donors</u>			<u>Dollars</u>		
<u>Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>%</u>
Individuals:						
Alumni (Current Giving)	40,145	40,197	0	\$18,583,212	\$19,807,387	(6) <sup>A</sup>
Alumni (From Bequests)	<u>42</u>	<u>42</u>	0	<u>12,950,822</u>	<u>9,051,535</u>	43 <sup>B</sup>
Alumni Total	40,187	40,239	0	\$31,534,034	\$28,858,922	9
Non-Alumni (Current Giving)	29,950	29,614	1	\$12,693,920	\$18,350,369	(31) <sup>C</sup>
Non-Alumni (From Bequests)	<u>25</u>	<u>35</u>	(29)	<u>6,748,441</u>	<u>9,674,733</u>	(30) <sup>D</sup>
Non-Alumni Total	29,975	29,649	1	\$19,442,361	\$28,025,102	(31)
Individual Total	70,162	69,888	0	\$50,976,395	\$56,884,024	(10)
Corporations/Corp/Foundation	3,097	2,928	6	\$23,314,160	\$24,590,567	(5) <sup>E</sup>
Private Foundations	391	397	(2)	\$19,479,742	\$13,535,723	44 <sup>F</sup>
Associations & Other Organizations	<u>1,001</u>	<u>1,183</u>	(15)	<u>2,354,540</u>	<u>\$3,938,665</u>	(40) <sup>G</sup>
Total	74,651	74,396	0	\$96,124,837**	\$98,948,979	(3)

\*\*New national reporting standards require that irrevocable trusts be counted at present value. If counted at face value as in July 2003-February 2004, the total would be \$97,745,021 (1% change).

**NOTES:**

- A Individual Alumni current giving is down 6% due to \$1.2M gift of securities in Dec 2003 from Dr.Elizabeth Ross
- B Individual Alumni bequest receipts are up 43% due to several large bequest payments including  
\$7.7 M in July from Carl and Grace Baldwin to Ophthalmology Research  
\$1.5 M in Aug from Martha O'Hara Schoenlaub to Cancer Hospital and  
\$1.5 M in Sept from Wilma H. Schiermeier to Wetlands Complex
- C Individual Non-Alumni giving is down 31% due to \$6.8M GIK of property in Sept 2003 from Mae McCorkle to Athletics
- D Individual Non-Alumni bequest receipts are down 30% due to \$4.9 M in Dec 2003 from Albert J.Phipps to The AI and Martha Phipps Golf Course Fund
- E Corporation giving is down 5% mainly to do decreased gift volume in Dec04-Feb05 compared to Dec03-Feb04; 144 gifts over \$10K in Dec04-Feb05, compared with 190 gifts over \$10K in Dec03-Feb04
- F Private Foundation giving is up 44% due to \$6M in Oct 2004 from Max Fisher Foundations for FCOB
- G Associations and Other Organizations giving is down 40% mainly due to decreased gift volume 63 gifts over \$10K in 2004-05 compared with 75 gifts over \$10K in 2003-04

**April 1, 2005 meeting, Board of Trustees**

**GIFT RECEIPTS BY PURPOSE**

	Dollars July through February		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$26,001,899	\$32,374,984	(20) <sup>A</sup>
Faculty Support	\$8,092,222	\$6,287,300	29 <sup>B</sup>
Program Support	\$45,612,546	\$41,317,777	10 <sup>C</sup>
Student Financial Aid	\$12,019,378	\$11,741,520	2
Unrestricted-Colleges/Departments	\$3,906,942	\$4,062,061	(4)
Unrestricted-University	<u>\$531,968</u>	<u>\$3,165,337</u>	(83) <sup>D</sup>
Total	\$96,164,954	\$98,948,979	(3)

**NOTES:**

- A** Buildings/Equipment is down 20% due to  
\$1.2M in Dec 2003 for Ross Heart Hospital and  
\$4.9 M in Dec 2003 to The AI and Martha Phipps Golf Course Fund
- B** Faculty Support is up 29% due to \$1.5M gift in Dec 2004 from Jeg's  
Foundation for Chair in Cancer Research
- C** Program Support is up 10% due to \$19M in bequest receipts in 2004-05  
compared with \$18M in 2003-04 and \$1.2M in Jan 2005 for D M  
Davis Heart and Lung Research Fund
- D** Unrestricted- University is down 83% due to one bequest receipt for \$2.25  
M in August 2003.

**GIFT ADDITIONS TO ENDOWMENT**

	Dollars July through February		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
	\$43,506,183	\$30,537,433	42*

\*Endowment Additions are up 42% due to:

- \$17.9M in bequest receipts received in 2004-2005 compared with \$13.4M in 2003-2004,
- \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
- \$1.5M gift from Jeg's Foundation for Chair in Cancer Research in December 2004, and
- \$1.2M gift from the Davis Foundation to the Heart and Lung Research Institute in January 2005.

**April 1, 2005 meeting, Board of Trustees****THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Ben Stinner Endowment Fund for Healthy Agroecosystems and Sustainable Communities (Used to continue Ben's lifework in agroecology, promoting Sustainable agriculture and sustainable communities; provided by gifts from friends and colleagues of Ben Stinner)	\$118,853.00
The Julie D. Ellis-Driver Memorial Scholarship Fund (Used to provide a scholarship to a caring and creative individual in his/her junior year in the Dental Hygiene Program; provided by gifts from friends and family of Julie D. Ellis)	\$25,904.34
David H. Griner Award Fund (Used to provide awards to undergraduate student employees in the Department of Recreational Sports; provided by proceeds from special events as well as gifts from donors in memory of David H. Griner)	\$25,100.00
Cameos of Caring Fund (Used to provide scholarships for registered nurses pursuing a baccalaureate or graduate degree in the College of Nursing; provided by proceeds for the Cameos of Caring 2004 Event)	\$25,000.00
Ross Goodwin Fund for Leukemia Research (Used to support leukemia research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from the estate of Gladys Goodwin – grandfathered)	\$5,000.00

**THE OHIO STATE UNIVERSITY FOUNDATION**

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>	
The John W. Wolfe Professorship in Cardiovascular Research (Used to provide a professorship position held by a physician/researcher in the field of cardiovascular medicine in The Dorothy M. Davis Heart and Lung Research Institute; provided by gifts made in honor of the late John W. Wolfe from The Robert F. Wolfe and Edgar T. Wolfe Foundation of Columbus, Ohio)	\$1,000,000.00
<u>Change from Named Designated Professorship to Named Endowed Professorship</u>	
The Martin and Andrew Murrer Professorship in Finance (Used to provide salary and research support for a professorship in finance at The Max M. Fisher College of Business; provided by gifts from Martin Murrer and Andrew Murrer)	\$750,000.00

**April 1, 2005 meeting, Board of Trustees**

Margaret Hall and Robert Randall Rinehart Chair Fund (Used to fund the Margaret Hall and Robert Randall Rinehart Chair in the School of Communication; provided by gifts from the estates of Margaret Hall and Robert Randall Rinehart)	\$1,109,427.48
Jack Martin Balcer Fund (Used to purchase books and materials in ancient history and archeology; provided by a gift from the estate of Jack Balcer)	\$188,000.00
The Raymond D. and Margaret E. Hammond Cancer Research Endowment Fund (Used to support the priority needs in research and prevention of cancer at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Raymond D. Hammond)	\$141,902.00
The John and Carol Russell Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree; provided by a gift from Vision Insurance Group LLC in the names of John and Carol Russell)	\$100,000.00
Moody Family Athletic Endowment Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree and is a member of the varsity football team; provided by a gift from Richard J. Moody and family in honor of Paul H. Moody)	\$80,000.00
The Marvin L. Schrager Family Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing a career in teaching; provided by gifts from Marvin L. Schrager)	\$39,911.00
The Clarence J. and Annabel W. Strauch Endowment Fund (Used to support the Department of Veterinary Biosciences in the College of Veterinary Medicine; provided by a gift from C. Randolph Strauch in memory of his parents, Clarence J. and Annabel W. Strauch, in conjunction with his brother, Dr. Stephen Mark Strauch)	\$35,035.00
The Michael R. Chrisman Fund for International Internships (Used to support international travel and fees for students approved for internships through the Ohio International Agricultural and Horticultural Intern Program; provided by gifts in memory of Ross F. Chrisman, Sr. and Ross F. Chrisman, Jr. from Michael R. Chrisman, Michael O'Keeffe, Gabriella Pearse-Danker, Fabrice Ligny, John Beardmore, Yingying Zhang, Christ George, Fiona Hargreaves, Grzegorz Lecki, Jiri Tvrdon, and Vlasta Cerny, as well as contributions from the Friends of The Ohio International Agricultural and Horticultural Intern Program)	\$32,718.00
The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund (Used to provide merit- or financial need-based scholarships to benefit graduate students enrolled in the College of Nursing who are pursuing a master's degree; provided by a gift from Barbara Young Sipp and James F. Sipp)	\$31,237.12

**April 1, 2005 meeting, Board of Trustees**

The James F. and Barbara Young Sipp Family Athletic Scholarship Fund (Used to supplement the student-athlete grant-in-aid scholarship costs of an undergraduate member of a varsity team; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.62
The James F., Robert S., and Paul F. Sipp and Steven P. Eastwood Dean's Innovation Fund (Used by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community; provided by gifts from James F. Sipp and Barbara Young Sipp)	\$30,375.62
The Paul F. and Rhonda H. Sipp Wetland Student Research Fund (Used to provide competitive grants for student research at the Olentangy River Wetland Research Park; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.62
The Barbara Young Sipp and Dr. J. Andrew Sipp Breast Cancer Research Endowment Fund (Used to support breast cancer research with preference given to breast cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.61
The James F. and Barbara Young Sipp Endowed Scholarship Fund (Used to provide scholarship support and help underwrite enrichment programming for one "John Glenn Fellow" participating in the Washington Academic Internship Program through the John Glenn Institute for Public Service and Public Policy; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.61
The James F. and Barbara Young Sipp Mount Leadership Endowment Fund (Used to provide scholarships to benefit Mount Leadership Society Post Mount Scholars who have successfully fulfilled the requirements of the Mount Leadership Society program; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.61
University Retail Services Education Assistance Fund (Used to provide annual grants for training, education, or Professional development, to be used for expenses such as registration, tuition or lab fees, workshops, conferences, and textbooks or other course related materials; provided by gifts from numerous donors)	\$30,326.00
The E. Denslow and Josephine A. Eversole Endowed Scholarship Fund (Used for general scholarships in the College of Food, Agricultural, and Environmental Sciences; provided by gifts from the family of E. Denslow and Josephine A. Eversole)	\$25,290.00
The Bob and Irwin Goodman Endowment Fund in Honor of Russ and Nancy Hellickson (Used to supplement the costs of maintaining the "National Champions Wall" for varsity wrestling at the Steelwood Training Facility; provided by gifts from Robert D. Goodman and Irwin A. Goodman)	\$25,000.00



## April 1, 2005 meeting, Board of Trustees

Charles B. Wheeler Poetry Prize Fund (Used to fund the "Charles B. Wheeler Poetry Prize" which is awarded annually to the winner of the "OSU Press/The Journal" competition; provided by gifts from Ann W. Magnuson and Jane W. Wheeler in memory of their loving uncle Charles B. Wheeler)	\$25,000.00
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Total	\$3,995,957.63
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## THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

### Establishment of Named Endowed Funds

#### The Ben Stinner Endowment Fund for Healthy Agroecosystems and Sustainable Communities

The Ben Stinner Endowment Fund for Healthy Agroecosystems and Sustainable Communities was established April 1, 2005, by the Board of Trustees of The Ohio State University with gifts from friends and colleagues of Ben Stinner.

The annual distribution from this fund shall be used to continue Ben's lifework in agroecology, promoting sustainable agriculture and sustainable communities. Spending, under the direction of the director of the Ohio Agricultural Research and Development Center (OARDC), shall ensure continued work that promotes healthy and sustainable relationships between communities and the land, and nurture and promote leadership in those involved.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the Ohio Agricultural Research and Development Center (OARDC). Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$118,853.00

#### The Julie D. Ellis-Driver Memorial Scholarship Fund

The Julie D. Ellis-Driver Memorial Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University with gifts from friends and family of Julie D. Ellis (B.S., 1994; B.S., 1998).

The annual distribution from this fund shall be used for a scholarship patterned after Julie's interests and accomplishments. Scholarships shall be awarded to a caring and creative individual in his/her junior year in the Dental Hygiene Program in the College of Dentistry who ranks in the top 25% of the class, exhibits professionalism, is committed to working with the disabled and disadvantaged, and has engaged in research and/or scholarly endeavors beyond the required course work.

## **April 1, 2005 meeting, Board of Trustees**

One or more awards shall be made annually during the Spring Quarter with official announcement of the recipients made at a Dental Hygiene awards or student recognition event. The award may be used for tuition, instrument fees, books, research expenses, and travel for the purpose of presenting research at local, regional, and/or national meetings. If, in any year, there are no candidates that sufficiently meet the selection criteria as stated above then no award shall be made for that year.

Scholarship recipients shall be recommended by a selection committee which shall be comprised of the Dental Hygiene Program assistant director, the Dental Hygiene Program clinic director, one faculty member involved in College of Dentistry research, one faculty member associated with the center and working with the disabled, and an individual who personally knew Julie (as long as that is possible). The committee composition and the final determination of the recipients shall be made by the Dental Hygiene Program director in consultation with the Office of Student Financial Aid, the family of Julie D. Ellis, and the financial aid officer of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry and the director of the Dental Hygiene Program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,904.34

### **David H. Griner Award Fund**

The David H. Griner Award Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University with proceeds from special events, as well as gifts from donors in memory of David H. Griner (B.S.Ed., 1969).

The annual distribution from this fund shall be awarded to undergraduate student employees in the Department of Recreational Sports who demonstrate leadership through a commitment to student management in facility operations, aquatic operations, or Department of Recreational Sports program operations and academic achievement. Award recipients shall be selected by the Griner Award Committee, which will be appointed by the director of Recreational Sports, in consultation with the Office of Student Financial Aid. The committee must have a representative from facility operations and aquatic operations from the Department of Recreational Sports.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

#### **April 1, 2005 meeting, Board of Trustees**

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Recreational Sports. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,100.00

#### **Cameos of Caring Fund**

The Cameos of Caring Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University with proceeds from the Cameos of Caring 2004 event.

The annual distribution from this fund shall be used to support scholarships for registered nurses pursuing a baccalaureate or a graduate degree at The Ohio State University College of Nursing. The fund may also be used to support educational programs and events to benefit the Central Ohio nursing community. Expenditures shall be approved by the dean of the College of Nursing. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

This fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Nursing. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

#### **Ross Goodwin Fund for Leukemia Research**

The Ross Goodwin Fund for Leukemia Research was established April 1, 2005, by the Board of Trustees of The Ohio State University with a gift from the estate of Gladys Goodwin, Columbus, Ohio.

The annual distribution from this fund shall be used to support leukemia research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

## **April 1, 2005 meeting, Board of Trustees**

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$5,000 (grandfathered)

### **THE OHIO STATE UNIVERSITY FOUNDATION**

#### **Establishment of Named Endowed Professorship**

##### **The John W. Wolfe Professorship in Cardiovascular Research**

The John W. Wolfe Professorship in Cardiovascular Research was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in honor of the late John W. Wolfe from The Robert F. Wolfe and Edgar T. Wolfe Foundation of Columbus, Ohio.

The annual distribution from this fund shall provide a professorship position to be held by a nationally eminent physician/researcher in the field of cardiovascular medicine in The Dorothy M. Davis Heart and Lung Research Institute at The Ohio State University. This person will be selected by the director of The Dorothy M. Davis Heart and Lung Research Institute with the approval of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. The activities of the endowed professorship holder shall be reviewed no less than every five years by the senior vice president and dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

Research activities of the professorship holder shall also be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research. The recipient of The John W. Wolfe Professorship in Cardiovascular Research will decide how to utilize this support with the approval of the director of The Dorothy M. Davis Heart and Lung Research Institute.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Dorothy M. Davis Heart and Lung Research Institute and the senior vice president for Health Sciences and dean of the College of Medicine and Public

## **April 1, 2005 meeting, Board of Trustees**

Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$1,000,000.00

### Change from Named Designated Professorship to Named Endowed Professorship

#### **The Martin and Andrew Murrer Professorship in Finance**

The Martin and Andrew Murrer Designated Professorship in Finance was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Martin Murrer (B.S.Bus.Adm., 1979) and Andrew Murrer (B.S.Bus.Adm., 1973). The endowment level has been reached and the endowed professorship was established April 1, 2005.

The annual distribution from this fund shall be used to provide salary and research support for a professorship in finance at The Max M. Fisher College of Business. Appointment to The Martin and Andrew Murrer Professorship in Finance shall be recommended by the dean of the Fisher College of Business and executive vice president and provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$750,000.00

### Establishment of Named Endowed Funds

#### **Margaret Hall and Robert Randall Rinehart Chair Fund**

The Margaret Hall and Robert Randall Rinehart Chair Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estates of Margaret Hall and Robert Randall Rinehart (B.S., 1937) and the Rinehart Family Trust.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

Until principal reaches \$1,500,000.00, the annual distribution will be reinvested in the endowment principal. Once fully funded, the annual distribution shall be used to support the salary, benefits, and research expenses for the Margaret Hall and Robert Randall Rinehart Chair to be housed in the School of Communication. The individual holding this chair shall teach courses in magazine publishing, including but not limited to courses covering all the spectra of writing, advertising,

## **April 1, 2005 meeting, Board of Trustees**

circulation, magazine design and layout, type fonts, and billing. The person holding this chair will be highly regarded as a scholar and teacher in the field of mass communication. The individual will also be expected to conduct research and teach in the area of mass communication including, but not limited to, classes in magazine writing, advertising, strategic communication or other aspects of mass communication.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social and Behavioral Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$1,109,427.48

### **Jack Martin Balcer Fund**

The Jack Martin Balcer Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Jack Balcer.

The annual distribution from this fund shall be used to purchase books and materials in ancient history and archeology as approved by the director of University Libraries and the chairperson of the Department of History.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of University Libraries and the chairperson of the Department of History. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$188,000.00

### **The Raymond D. and Margaret E. Hammond Cancer Research Endowment Fund**

The Raymond D. and Margaret E. Hammond Cancer Research Endowment Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the

## **April 1, 2005 meeting, Board of Trustees**

guidelines approved by the Board of Directors of The Ohio State University Foundation, with planned gifts from Raymond D. Hammond (B.S.Ch.E., 1949), Jacksonville, Florida.

The annual distribution from this fund shall be used to support the priority needs in research and prevention of cancer at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

If the funds cannot be used as outlined above, the donor requests the annual distributions be used for other medical research with a preference for research in cardiology, arthritis, and Alzheimer's Disease. Funds shall not be used for research into AIDS or AIDS-related diseases.

In any given year that the endowment income is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$141,902.00

### **The John and Carol Russell Athletic Scholarship Fund**

The John and Carol Russell Athletic Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Vision Insurance Group LLC in the names of John Russell (B.S., 1979) and his wife Carol (B.S., 1982) Russell who reside in Brentwood, Tennessee.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

## **April 1, 2005 meeting, Board of Trustees**

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$100,000.00

### **Moody Family Athletic Endowment Fund**

The Moody Family Athletic Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Richard J. Moody (B.S.Bus.Adm., 1978) and family. This endowment is in honor of Paul H. Moody, frontliner and athletic committeeman.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. First preference is for a student from Dayton, Ohio; second preference is for a student from Southwest Ohio; and third preference is for a student from the State of Ohio. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$80,000.00

### **The Marvin L. Schrager Family Athletic Scholarship Fund**

The Marvin L. Schrager Family Athletic Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Marvin L. Schrager (B.S.Bus.Adm., 1960) of Austin, Texas.

The annual distribution from this fund shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete enrolled at The Ohio State University pursuing a career in teaching. Recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.



#### **April 1, 2005 meeting, Board of Trustees**

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$39,911.00

#### **The Clarence J. and Annabel W. Strauch Endowment Fund**

The Clarence J. and Annabel W. Strauch Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from C. Randolph Strauch (B.C.E., 1967) in memory of his parents, Clarence J. and Annabel W. Strauch, in conjunction with his brother, Dr. Stephen Mark Strauch (B.S., 1969; Ph.D., 1975).

The annual distribution from this fund shall support the Department of Veterinary Biosciences in the College of Veterinary Medicine. One year the fund shall provide for guest lecturers and the purchase of books and materials pertaining to electrophysiology and cardiovascular pharmacology. The following year, the fund shall support fellowships for graduate students who are graduates of Ohio high schools pursuing a Ph.D. in veterinary biosciences. Expenditures shall be made at the request of Dr. Stephen Mark Strauch, assistant professor in the Department of Veterinary Biosciences, with the approval of the chairperson of the Department of Veterinary Biosciences. At the conclusion of Dr. Strauch's affiliation with The Ohio State University, the entire distribution shall then be used to support fellowships for graduate students who meet the above stated requirements.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$35,035.00

## **April 1, 2005 meeting, Board of Trustees**

### **The Michael R. Chrisman Fund for International Internships**

The Michael R. Chrisman Fund for International Internships was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, in memory of Ross F. Chrisman, Sr. and Ross F. Chrisman, Jr. with gifts from Michael R. Chrisman, Michael O'Keeffe, Gabriella Pearse-Danker, Fabrice Ligny, John Beardmore, Yingying Zhang, Christ George (M.A., 1952; Ph.D., 1975), Fiona Hargreaves, Grzegorz Lecki, Jiri Tvrdon, and Vlasta Cerny, as well as contributions from the Friends of The Ohio International Agricultural and Horticultural Intern Program.

The annual distribution from this fund shall be used to support international travel and fees for students approved for internships through the Ohio International Agricultural and Horticultural Intern Program. Recipients shall be selected by the director of Career Services and Financial Aid for the College of Food, Agricultural, and Environmental Sciences, in consultation with the Office of Student Financial Aid and Mike and Damian Chrisman.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Career Services and Financial Aid for the College of Food, Agricultural, and Environmental Sciences, in consultation with Mike and Damian Chrisman. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$32,718.00

### **The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund**

The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Barbara Young Sipp (B.S.Nurs., 1959) and James F. Sipp (B.S.Bus.Adm., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide merit- or financial need-based scholarships to benefit graduate students enrolled in the College of Nursing who are pursuing a master's degree. Scholarships will be distributed in increments of \$1,000, with all remaining distributions being reinvested into the principal of the endowment. The scholarship recipients will be determined by the dean of the College of Nursing with input from the graduate faculty and awarded by the fiscal officer of the College, in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

## **April 1, 2005 meeting, Board of Trustees**

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Nursing. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$31,237.12

### **The James F. and Barbara Young Sipp Family Athletic Scholarship Fund**

The James F. and Barbara Young Sipp Family Athletic Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete who is a member of a varsity team pursuing an undergraduate degree at The Ohio State University. The director of Athletics will select recipients in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.62

### **The James F., Robert S., and Paul F. Sipp and Steven P. Eastwood Dean's Innovation Fund**

The James F., Robert S., and Paul F. Sipp and Steven P. Eastwood Dean's Innovation Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

#### **April 1, 2005 meeting, Board of Trustees**

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.62

#### **The Paul F. and Rhonda H. Sipp Wetland Student Research Fund**

The Paul F. and Rhonda H. Sipp Wetland Student Research Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide competitive grants for student research at the Olentangy River Wetland Research Park.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the School of Natural Resources or their successor and the administrative officer who is responsible for the Olentangy River Wetland Research Park or wetland education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.62

## **April 1, 2005 meeting, Board of Trustees**

### **The Barbara Young Sipp and Dr. J. Andrew Sipp Breast Cancer Research Endowment Fund**

The Barbara Young Sipp and Dr. J. Andrew Sipp Breast Cancer Research Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to support breast cancer research with preference given to breast cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.61

### **The James F. and Barbara Young Sipp Endowed Scholarship Fund**

The James F. and Barbara Young Sipp Endowed Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide scholarship support and help underwrite enrichment programming for one "John Glenn Fellow" participating in the Washington Academic Internship Program through the John Glenn Institute for Public Service and Public Policy. The recipient will be selected by the director of the Washington Academic Internship Program in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

## **April 1, 2005 meeting, Board of Trustees**

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn Institute for Public Service and Public Policy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.61

### **The James F. and Barbara Young Sipp Mount Leadership Endowment Fund**

The James F. and Barbara Young Sipp Mount Leadership Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide scholarships to benefit Mount Leadership Society Post Mount Scholars who have successfully fulfilled the requirements of the Mount Leadership Society program. Scholarships will be distributed in increments of \$1,000, with all unused distributions being reinvested into the principal of the endowment.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The Mount Steering Committee will choose the recipients using the criteria that the awardee must demonstrate academic achievement, community connection, and belief in diversity, and must emulate the Mount Essentials for Leadership and Service, which are having honor and integrity, being prepared and following through, creating and nurturing relationships, valuing individuals, and being willing to teach others.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the administration of Honors and Scholars, the president of the University Foundation, and the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.61

## **April 1, 2005 meeting, Board of Trustees**

### **University Retail Services Education Assistance Fund**

The University Retail Services Education Assistance Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from numerous donors.

The annual distribution from this fund shall be used to provide annual grants for training, education or professional development, to be used for expenses such as registration, tuition or lab fees, workshops, conferences, and textbooks or other course-related materials. The grants will be awarded with first preference given to regular and student employees of University Retail Services, and the spouses and children of University Retail Services employees. Second preference shall be given to regular and student employees of Business Operations, and the spouses and children of employees of Business Operations. The grant recipients will be selected by the director of University Retail Services in consultation with the University Services Education Assistance Award Review Committee. Awards for students attending The Ohio State University will be given in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of University Retail Services. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,326.00

### **The E. Denslow and Josephine A. Eversole Endowed Scholarship Fund**

The E. Denslow and Josephine A. Eversole Endowed Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family of E. Denslow and Josephine A. Eversole.

The annual distribution from this fund shall be used to award general scholarships in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University to qualifying students who have obtained at least second-year status and have excelled in academic excellence, leadership activities, and community service. Scholarship recipients shall be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or their designee in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$25,290.00

### **The Bob and Irwin Goodman Endowment Fund in Honor of Russ and Nancy Hellickson**

The Bob and Irwin Goodman Endowment Fund in Honor of Russ and Nancy Hellickson (M.A. Education, 2003) was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert D. Goodman and Irwin A. Goodman, of Madison, Wisconsin.

The annual distribution from this fund shall be used to supplement the costs of maintaining the "National Champions Wall" for varsity wrestling at the Steelwood Training Facility. If the maintenance costs of the "Wall" are minimal in any given year, the distribution of the fund may be used for wrestling at the discretion of the head wrestling coach.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

### **Charles B. Wheeler Poetry Prize Fund**

The Charles B. Wheeler Poetry Prize Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ann W. Magnuson and Jane W. Wheeler in memory of their loving uncle, Charles B. Wheeler, who served as a professor of English for many years at The Ohio State University.

The annual distribution will be used to fund the "Charles B. Wheeler Poetry Prize," which is awarded annually to the winner of the "OSU Press/The Journal" competition (also known as the "Poetry Competition") at The Ohio State University. Prize recipients are selected by a committee consisting of the poetry editor of The Ohio State University Press, the poetry editor of The Journal, and by faculty and student poets of The Ohio State University M.F.A. Program in creative writing. Prizes will be awarded in consultation with the Office of Student Financial Aid.



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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of English. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

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**APPROVAL TO ENTER INTO DESIGN AND  
CONSTRUCTION CONTRACTS**

Resolution No. 2005-120

**APPROVAL TO ENTER INTO DESIGN CONTRACTS**  
1214 KINNEAR ROAD – LABORATORY RENOVATION  
RIVER OF TREES LANDSCAPE

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**  
GRAVES HALL 3<sup>RD</sup> FLOOR BIOMEDICAL INFORMATICS  
MCCRACKEN POWER PLANT COAL BOILER REPAIRS – PHASE II  
NORTH HOT WATER HEATING LOOP – PHASE II  
ST. JOHN ARENA AND CONVERSE HALL PARKING LOT RENOVATION  
STRADLEY HALL – ELECTRICAL UPGRADE

Synopsis: Authorization to enter into design contracts and construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

1214 Kinnear Road – Laboratory Renovation (N/A)*	\$0.25M	School of Public Health funds
River of Trees Landscape (1999 Landscape Master Plan)	\$0.11M	civic structure project funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Graves Hall 3 <sup>rd</sup> Floor Biomedical Informatics (N/A)	\$0.51M	Medical Center funds
McCracken Coal Boiler Repairs-Phase II (05-06 capital request)	\$0.94M	2003 bond proceeds
North Hot Water Heating Loop-Phase II (05-06 capital request)	\$2.50M	future bond proceeds
St. John Arena and Converse Parking Lot Renovation (N/A)	\$1.66M	departmental funds

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Stradley Hall Electrical Upgrade  
(05-06 capital request)

\$1.00M 2005 bond  
proceeds

\*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and/or construction contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLI for maps, page 939.)

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**EASEMENT**

Resolution No. 2005-121

OHIO EDISON COMPANY  
THE OHIO STATE UNIVERSITY MARION CAMPUS  
MARION, OHIO

Synopsis: Authorization to renew an easement to Ohio Edison Company to provide electric utility service to the Marion Campus is proposed.

WHEREAS Ohio Edison Company has requested renewal of an easement over a rectangular area containing 125 square feet, or 0.0029 acre, for a term of 25 years to continue an electric power line and provide electric utility service to the Marion Campus; and

WHEREAS Ohio Edison Company is paying nominal consideration of \$1.00 as this easement benefits the Marion Campus by providing electric utility service to the campus; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Ohio Edison Company upon such terms and conditions as are in the best interest of the University.

(See Appendix XLII for map, page 953.)

Upon motion of Mr. Borrer, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Hendricks and Davidson.

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**FACULTY LEADERSHIP PRESENTATION**

Provost Barbara R. Snyder:

It is my pleasure to introduce our faculty leaders for their annual report to the Board. We have Dr. David Horn, chairperson of the Department of Comparative Studies and chair of the Senate Steering Committee; Dr. Jack Rall, professor in the Department of Physiology and Cell Biology and chair of the Faculty Council; and Dr. Chris Zacher, professor in the Department of English and chair of the Faculty Career Enhancement Committee.

Dr. David G. Horn:

Thank you, Provost Snyder and thank you, Mr. Slane. We are grateful to the Board for this opportunity to speak with all of you. I am David Horn, chair of the Steering Committee. I also want to take this chance to thank David Frantz for all that he does to bring faculty and Trustees together to address issues of common concern. This is a difficult conversation to sustain because the faculty leadership changes every year, and I hope we can think creatively about ways to maintain the continuity of the discussions that we have today. In that spirit, I want to talk briefly about two issues that will be before the Senate during the coming year, although the Steering Committee is already talking about them. I think you are familiar with both.

The first is the work of the committee chaired by Dean Rick Freeman, which is considering ways to reallocate state subsidy to reward and further develop strong or essential graduate programs. As you have already heard, the work of this committee has generated some controversy among graduate students and faculty. Faculty have been concerned both about the process – the fact that there are no faculty members serving on the committee – and more broadly about whether the metrics that will be developed by the committee will adequately take into account the differences among different kinds of graduate programs at Ohio State.

It is also fair to say that we do not yet, as many other institutions do, have a culture that recognizes the inevitability or even the possibility of taking money away from weak programs to give it to strong programs. That is something we may or may not desire, but it is not yet in place. As you know, a second committee chaired by Dean Paul Beck is doing a related project of the committee which has just begun its work. It is considering the ways the administrative structure of the Graduate School might be reimagined, but it is too early for us to have much to say about that.

The second set of issues likely to engage the Senate in the coming year will come from the committee chaired by Professor Brian McHale, which is reviewing undergraduate education at Ohio State. Though the discussions of graduate education have so far generated more heat, the stakes of the undergraduate review may well be higher. Everything from the general education curriculum to the structure of majors to the hours required for graduation is on the table. OSU has an opportunity to reinvent what we do with our undergraduate students and to rethink what it means to be an educated person, a critical thinker, and an engaged citizen.

As I said, the Steering Committee has already begun discussions of both of these projects. We have also been having a parallel conversation about the size of the tenure-track faculty. The question we have posed is this: Do we have the number of tenure-track faculty necessary for Ohio State to achieve the stated goals of the Academic Plan and to meet the new challenges that may be raised by the reviews of undergraduate and graduate education?

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For those of you who do not follow these fine distinctions, the tenure-track faculty are those faculty who combine research and teaching in ways that we used to take for granted, before we had research faculty, clinical faculty, and a whole range of auxiliary faculty.

The Steering Committee has been reviewing a wide range of data, and I must confess that it has been more difficult than we imagined to study the history of the size of the faculty at Ohio State. No two spread sheets seem to agree on the number of faculty that we actually have, although Larry Lewellen and his staff have been very helpful in providing the Steering Committee with all of the data that we have requested.

It is also something that is very hard to study comparatively as every university defines faculty differently, especially when they are generating numbers for public consumption. As you may know already, things like student-faculty ratios are among the most unreliable bits of data circulating in the public domain. We do have some sense that the growth of our tenure-track faculty has not kept pace with the growth of our student body, especially in recent years. I think there is also a growing consensus on the Steering Committee -- which includes not just faculty, but also the three student leaders, a staff representative, a dean, Provost Snyder, and Senior Vice President Shkurti -- that a larger faculty may be necessary to meet the goals of the Academic Plan and to provide undergraduates with the opportunities they quite reasonably demand: more contact with tenure-track faculty, smaller classes, freshman seminars, and a shorter time to graduation. Of course the most interesting conversations to have are not about overall numbers, but about the specific strengths, needs, and goals of particular programs and for that we will have to wait for the recommendations of the committees that I mentioned earlier.

The faculty who serve on the Senate will welcome opportunities to discuss these issues with all of you in the coming years. I will be happy to answer any questions you may have when Jack and Chris have finished their presentations. Thank you.

Dr. Jack A. Rall:

I am Jack Rall, chair of the Faculty Council. The Faculty Council is composed of 70 elected faculty representing all of the colleges at The Ohio State University, including representatives from the branch campuses. We meet monthly and our duties and responsibilities include providing a faculty perspective on issues related to academic and educational policies.

Rather than tell you about the issues that we have been dealing with in some detail this past year, I thought it would be more interesting to you to select one particular Faculty Council initiative and to have that presented in some detail. That initiative is a Faculty Career Enhancement initiative that President Holbrook referred to earlier.

The reason for picking this issue is basically three-fold: the first is it relates directly to the Academic Plan. As you well know, one of the key objectives of the Academic Plan is to develop a world-class faculty and to do this by: 1) recruiting faculty; 2) retaining faculty; and 3) developing faculty. The Faculty Career Enhancement issue relates to faculty development.

The second reason for bringing this particular issue to you is because it is a collaborative issue between the Faculty Council and the president and the provost and, as such, it is a good example of shared governance at work. The third reason for bringing this forward to you is that there are 2,800 faculty at The Ohio State University, approximately 70% of which are

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tenured. This is a tremendous investment and therefore it is crucial that the faculty evolve professionally throughout their whole careers.

What we are going to do now is have Chris Zacher, chair of the Faculty Career Enhancement Committee, tell you about the work of that committee. By way of introduction, I just want to say a few things about Chris. Chris is a professor in the Department of English and is the director of the Institute for Collaborative Research and Public Humanities. He is a long-time faculty member at The Ohio State University, being here 35 years, and he has provided excellent leadership in the development of this initiative. Chris –

Dr. Christian K. Zacher:

Thank you, Jack. Last summer, President Holbrook, Provost Snyder, and the leaders of Faculty Council convened an all-faculty committee that I have been chairing, charged with reviewing what Ohio State does to enhance the careers of its faculty and ways it could do that better.

The Academic Plan and Leadership Agenda both underscore the University's need to further the professional progress of all faculty. We have worked on this issue through the fall and winter, studying what we and other universities are doing, consulting, and polling, surveying faculty, chairs, and administrators, and debating among ourselves, and we are nearly finished drafting a report that will make recommendations. We have given our sense of the provisional recommendations to the President, Provost, and to members of Faculty Council. I am pleased to give the Board a brief summary as well, which is captured on the sheet that we just handed out to you. I will remind you, we are still at work. So please accept what I report as still tentative.

First, let me outline for you a set of principles that have guided our discussions. We realize that any major changes in an institution often come about only with changes in culture and climate. Many of our recommendations depend on such changes being strongly supported by the University's leaders and we are aware that the President and Provost believe that, too. We also believe that our recommendations must be driven by the faculty, that our recommendations be seen as carrots rather than sticks, and we believe the University ought to be as concerned about supporting the growth of its current faculty as to go out and hire stars.

We wanted to make a point as well of explicitly acknowledging the good work of several other important related committees, some of which the President has cited. Among them are those that recently focused on work/life, research, the status of women faculty, and especially barriers to interdisciplinarity, and committees whose recommendations anticipate and often converge with ours. Although we always live in a busy institution, their recommendations, we think, should not be lost and we are going to do all we can to make sure that repeating them gains more credence.

We also want our suggestions to be understood to offer support for faculty teaching, service, and outreach activity, as well as research. We think that such career support should be there throughout faculty members' lives here, for those just hired, for senior faculty, and even for those who are active in their retirement. We believe that expectations about faculty members' workloads, and especially service responsibilities, be more clearly defined across the campus and better aligned with their job descriptions. Lastly, we think that any measure meant to enhance careers has to reflect the basic University need for faculty to feel connected beyond their home departments, to their colleges and the University as a whole.

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With those guiding principles in mind, our committee has narrowed what is a very large field of possible faculty support to a list of the eight major issues you see on that sheet. Our recommendations will focus on these in some detail and illustrate them by citing existing practices at Ohio State and other institutions.

The first issue is better encouragement of department chairs to play stronger roles in the development of their faculty. For example, we can do this in lots of ways -- by publicizing the best departmental practices on campus or running workshops that mix successful with struggling department chairs.

The second issue is the establishment of a more imaginative mentoring of new and veteran faculty. Adapting even from the business world such practices as mentoring by groups as well as by individuals, offering mentoring for senior faculty, not just those recently hired, inviting emeritus faculty to do mentoring, and rewarding good mentoring.

The third issue is the creation of more varied access to leave time for research and the improvement of teaching. For example, publicizing better the many imaginative things that are available across this campus, especially leave programs for junior faculty and considering such things as shorter, but more frequent sabbaticals.

The fourth issue is more recognition of the increasing interdisciplinary nature of learning and research in all our disciplines. More awareness of the invigorating effects that collaborating with a new colleague can have on a faculty member who needs redirection or re-energizing.

As President Holbrook has fully discussed here, the fifth issue is the development of more flexible career paths for faculty, especially women and faculty with children. For instance, considering such things as phased retirement programs. Allowing faculty to change the percentage of their responsibilities -- teaching, service, and research -- at different times in their careers and allowing them to move between full-time and part-time appointments.

The sixth issue is more supple and realistic policies affecting work/life and family issues. Again, as President Holbrook outlined them, among others, considering the provision of more or different kinds of child care and elder care -- at least support and access to it -- better employment assistance for the spouses of new hires and of different ways to tell time on the tenure clock.

Another issue is greater awareness of the socializing, as well as academic needs of minority faculty, women faculty, and associate professors. On this point, we are still awaiting a final analysis of a poll we conducted. I think it may be the first poll conducted of all of our associate professors and we had more than a 40% response. We hope to have the analysis of that report soon, since this is holding up the final draft of our report.

The final issue is to have more attention to inventive ways of providing what faculty here, and everywhere, say is what they most want -- more opportunities for intellectual exchange with their colleagues and mutual expressions of interest in one another's work. Clearly, the aim here is to foster a more positive use of what is already in place -- internal peer review.

We hope to frame our recommendations so that the interdependence of a lot of them is perhaps clearer than in my quick listing of them. For instance, to show how mentoring and the desire for more collegial contact are naturally related.

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All of us together make up the University, but the faculty are the ones with the largest and longest career commitment to it, so it seems to us to make sense to continually evaluate and reinvest in their needs. We hope that our recommendations will serve that end. Thank you.

Mr. Slane:

Thank you, gentlemen, that was very informative. Let me start the questions. When do you anticipate that the reviewing of undergraduate education will be complete?

Provost Snyder:

I asked for a report by the end of this summer.

Mr. Slane:

Barbara, the process then is that it goes to you. Then does it go to the Faculty Senate at that point?

Provost Snyder:

It will go to various faculty committees and be reviewed in lots of venues. We will "take it on the road" as we have done with the Freeman Committee report. The report will go to the Faculty Council for review and discussion, and to student groups as well. I think USG will be very interested in the results of that report and we will take it there as well.

Mr. Slane:

Great. Thank you.

Mr. McFerson:

You know as Trustees we have expressed some concern about the number of hours students need to graduate, but there is also the issue of the number of courses, as opposed to just hours. I suspect your report will talk about all of those kinds of things, because some universities number courses – five credits or four credits – and we are concerned as you are, about the well-rounded education.

Professor Horn:

The committee has everything on the table, so anything is up for discussion. As I mentioned, a lot of what they are likely to be talking about is the general education curriculum which accounts for a lot of those hours, but they are also going to be talking about the structure of majors. So I think everything will get a hearing. We do not know yet what range of recommendations that committee might make, but the range of the recommendations will determine to some extent the process that we follow for evaluating them.

Mr. McFerson:

I for one understand and feel it is very important that we do have the shared governance. I guess at the end of the day the Board has the ultimate authority, but internally it is important that we understand, at least from my perspective, the shared governance. I thank you for the work you do. As a business guy I would like to ask you this question, how do you make decisions? How do you reach conclusions? Is it by majority? Is it by

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consensus? If there is a minority, do they have an opportunity to put their views in writing? Once decisions are made, does everybody get on board? Or is it college by college? Talk a bit more about decision-making.

Professor Horn:

Who is the “we” that you are asking about? Is it the Senate or more local? The Senate has a particular structure for decision-making and then departments and colleges have their own. The Arts and Sciences also have a senate.

Mr. McFerson:

How does the University Senate and the committee, you three and there are others on the committee, I am sure, but –

Professor Rall:

This is actually a very interesting question, because you have heard the expression that trying to get faculty to agree on something is like trying to herd cats and it is certainly very true. So the question is, how do you come to a consensus on things?

Ultimately, in the Senate, every faculty member votes. But faculty only make up a little more than 50% of the Senate, so having a more or less equal vote are the students – undergraduate, graduate, and professional students – and the administrators are involved in the Senate. So the ultimate decision is made up by individuals voting.

I thought coming into this job it might be sometimes difficult to deal with the administration, but it is oftentimes more difficult to deal with your colleagues in trying to get them to come together, to actually speak in one voice – 1) to speak at all; and 2) to speak in one voice is an exceedingly difficult job. So what I would have to say is when it comes to a vote on the Senate floor, each person casts their vote. What we try to do in advance in Faculty Council is to have thorough discussions of issues so that all the different aspects of a particular issue can be brought forward and that the members are well informed when it comes time to cast that vote.

Professor Horn:

As with the work of the Board of Trustees, most of the hard work goes on in committees. When things come to the Senate floor, they have usually been very thoroughly vetted and discussed by all the constituencies who might plausibly be affected by them. There are usually few surprises on the floor of the Senate. In recent memory, we had our first secret ballot last year. Most of the issues that come to the Senate floor are fairly straight forward roll call votes.

Professor Rall:

There are 16 separate Senate committees made up of faculty, students, and staff, and they are involved in doing the hard work that leads up to these decisions.

Ms. Hendricks:

Just a question to build on that a minute. When you were talking about the priorities for faculty, about reallocation of the state subsidy work and also the administrative structure of graduate education, does the decision-



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making around those issues go back to the total Senate even though they may be related just to the graduate program? Let us say you come to some decision around that, would it always go back to this larger Senate even though it does not appear to impact undergraduates?

Professor Horn:

Anything that involves a change of the rules would come to the Senate.

Ms. Hendricks:

The full Senate?

Professor Horn:

Correct.

Ms. Hendricks:

I see.

Professor Horn:

For example, anything having to do with the restructuring of the Graduate School -- the abolition of a unit or the creation of a new one -- would have to come to the Senate. Anything that changed the language that describes the Graduate School in the rules would have to come to the Senate. Allocations of subsidy -- I do not know if they would come to the Senate. There would be a discussion, but I do not know how that part of it works. But there are parts of it that inevitably would come to the Senate.

Professor Rall:

If it comes to the Senate, all of those actions come to the Board for your final approval.

Professor Horn:

Right.

Mr. McFerson:

You talked about the fact that you have 2,800 faculty, 70% of which are tenured. Help me understand how you continue to motivate those tenured faculty who have been teaching for a long time and who now are willing to coast and allow themselves not to be on the cutting edge, if you will, of what they are teaching or researching.

Professor Rall:

Let me just say that most of the faculty are not in that category. They are self-starters and they stay motivated throughout their careers. I think there is a certain small fraction of faculty that might be in that category you describe and there is probably not a lot you can do for them. I think what the Faculty Career Enhancement Committee is working hard on is to try to establish programs that will prevent people from falling into that category that you described. The goal of that committee is not so much to save people -- some of which it may not be possible to save -- but rather to make sure that people are evolving throughout their whole career, so they do not

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become stagnant. We want to make sure that there are programs there that are available to them and to make sure that they do not feel alone and isolated, but rather to feel a part of a supportive group. I think that is the way we think about that issue.

Mr. McFerson:

I noticed in the Fiscal Affairs Committee meeting today, we had about 5% of faculty that received no raises last year. Might that be another tool that is used for those faculty members?

Professor Rall:

It can be, but when the raises are so small, it is not necessarily a particularly effective tool. I think that given the nature of tenure and the University, and the importance of creativity in the University, there always will be a very small fraction of faculty who are disappointing to people. I think that is just the way it is. My own personal view is that we should not focus on that very small group, but rather focus on the overall main group of faculty. Try to make sure that their careers are being enhanced throughout their whole time at OSU.

Mr. McFerson:

That is a good point. I clearly understand the vast majority of our faculty are doing a great job. But in these tough times when dollars are tight, we want everyone to step up to the plate.

Professor Horn:

Speaking as a department chair, because all of our raises are merit-based, people who are not productive in one way or another are not being rewarded. There is a cost to it. Although as Jack said, it may be a trivial cost compared to other institutions.

Ms. Hendricks:

I like this Faculty Career Enhancement concept, because it is no different than in a corporation where you get people who have been around a long time and all of a sudden they get stale and how do we keep them active. I was particularly interested in how to get exchange with faculty. It seems to me that unlike companies -- I always use that as a comparison -- you have the English Department and then you have physics. Do they ever talk or do they meet? When you talk about interchange, is it normally where you would have interdisciplinary opportunities? Normally you would probably not have language dealing with physics or maybe you do, but they are very different, compared to maybe having medicine dealing with physics or math with physics. Do you try to just exchange for exchange's sake? Or do you do it where you are looking for interdisciplinary opportunities for research or teaching or something? It is obviously more likely to happen there. Are you just trying to get people to understand each other?

Professor Zacher:

Both of those things. Interdisciplinary activity, which is an increasing hallmark of all forms of study in any university, demands that people talk to each other more than they used to or than they are accustomed to. The flavor of interdisciplinarity, if it catches on actually in a place, is, of course, going to make people talk to each other anyway. To take the example you

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mentioned, by accident our Linguistics Department and our biogeneticists are doing a project together that has to do with parasitic identical structures. The Colleges of the Arts and Sciences has come into existence for many reasons. One is to endorse and foment more interdisciplinary activity among people who are all the way across the heart of the University. But the second thing that you mentioned – the last one on my list – is probably the hardest of our assignments: how do you get people to talk to each other? Well, you try as many different ways as you can.

Ms. Hendricks:

Right. Very interesting.

Ms. Quick:

How do you currently support the faculty members who want to do that interdisciplinary work? What kind of mechanism is in place for that?

Professor Zacher:

There are a number of mechanisms. The Colleges of the Arts and Sciences has a whole machine to foster that and individual departments do this. Departments do not always align with disciplines, so there are all kinds of people at our, and any, university who may be in a particular department, but their real intellectual life is with someone in another place. It is up to good chairs and good deans to put those people in touch with each other.

Professor Frantz:

These gentlemen are all an example of this. I think we faculty, in particular, tend to lament service on committees sometimes. These are all people who spend a lot of time on committees. One of the great values of serving on University committees is that is another place where you come to meet and encounter other faculty. It is probably actually one of the largest ways in which we do interact.

Mr. Slane:

Gentlemen, thank you very much. We wish you well in your work.

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Mr. Slane:

In a moment, we will be taking a roll call vote to go into Executive Session for the purpose of dealing with legal matters. That vote will conclude all formal Board action for the day, beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a five-minute recess before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, May 6, at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session for the purpose of consulting with legal counsel on matters of pending or eminent litigation.

**April 1, 2005 meeting, Board of Trustees**

Upon motion of Mr. Slane, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Meses. Hendricks and Davidson.

--0--

Thereupon the Board adjourned to meet Friday, May 6, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

Daniel M. Slane  
Vice Chairperson

David O. Frantz  
Secretary

## (APPENDIX XLI)



### 1214 Kinnear Road - Laboratory Renovation 315-2005-906

**Requesting Agency(s):** PUBLIC HEALTH, SCHOOL OF

**Location(s):** KINNEAR ROAD, 1212-18 (L)

**Gross Sq. Ft.** 39,287 **Age:**

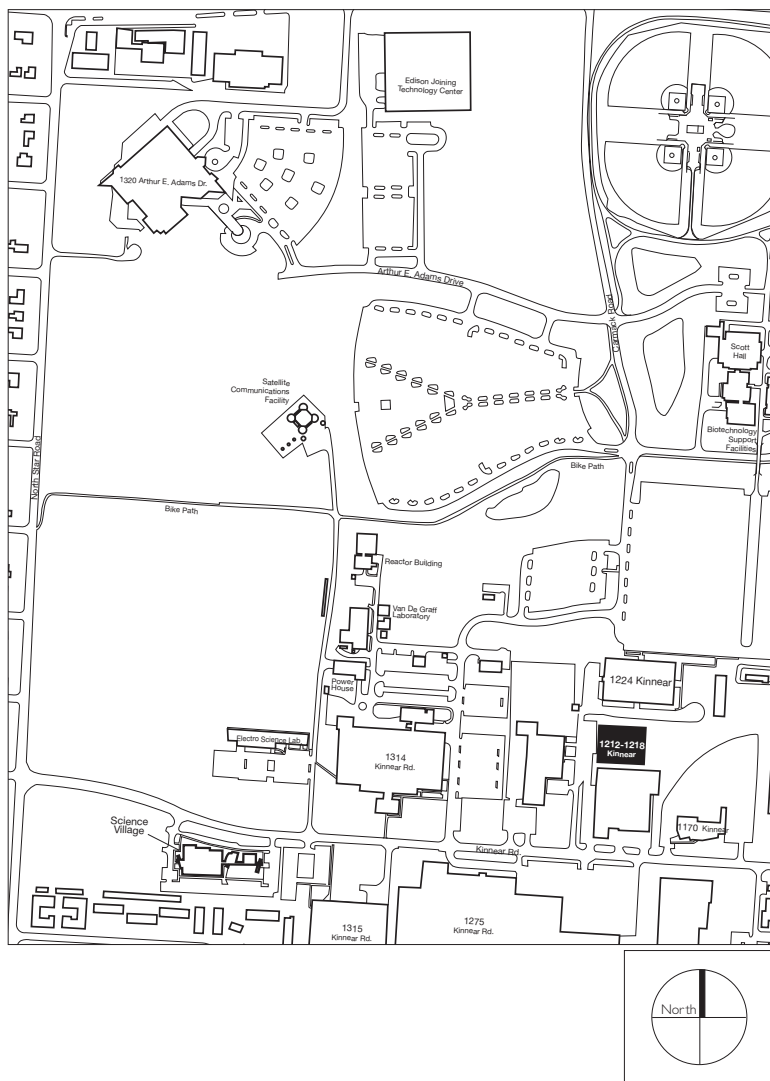
**Description:** The Project will renovate 915 GSF of existing office and laboratory space. Renovation includes new wet lab benches and improvements to the plumbing, electric and HVAC systems, which include modifications to the existing HVAC supply/return ductwork. The renovated laboratory space will have a new back-up power generator, fume hood-venting and specialized air filtration system.

Project Team:		Project Information:
Facility Planner:	Is Unassigned	Was 50700-R040038
Project Manager:	Jack Bargahelser (bargahelser.2@osu.edu)	
Field Coordinator:	Is Unassigned	
Project Coordinator	Curtiss Ashley (ashley.6@osu.edu)	
Project Assistant:	Patricia Berger (berger.58@osu.edu)	

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine S	\$250,259.00	\$250,259.00				
<b>Total:</b>	\$250,259.00	\$250,259.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Request for Estimate Received - OA		12/02/2004		12/02/2004
Request for Estimate Returned		02/08/2005		02/08/2005
Arch/Engr Approved by B/T (\$250,259.00 Project)		04/01/2005		
Arch/Engr Advertisement		04/12/2005		
Design				
Arch/Engr Contract		05/10/2005		
Schematic Design Approval		05/23/2005		
Design Dev Document Approval		06/01/2005		
Construction Document Approval		06/01/2005		
Bidding				
Bid Opening (JOC)		06/01/2005		
Construction				
Award of Contracts		06/15/2005		
Construction Start		06/15/2005		
Completion		09/15/2005		

## 1214 Kinnear Road - Laboratory Renovation



Office of Business and Finance

March 3, 2005



River of Trees Landscape  
315-2005-907

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Various Locations-Columbus

Gross Sq. Ft.0 Age:

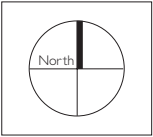
Description: Supplemental design services to provide design development and construction documentation documents of the River of Trees from Neil Avenue to Cannon Drive. Documents are necessary to establish costs and extent of work to determine best use of the Biomedical Research Tower and Jennings Hall civic improvement money.

Project Team:		Project Information:
Facility Planner:	Teresa Yu (yu.195@osu.edu)	
Project Manager:	Stephen Volkmann (volkmann.4@osu.edu)	
Field Coordinator:	Is Unassigned	
Project Coordinator	Karen Cogley (cogley.1@osu.edu)	
Project Assistant:	Lisa Baldwin (baldwin.10@osu.edu)	

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$111,000.00	\$111,000.00				
Total:	\$111,000.00	\$111,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$111,000.00	04/01/2005		
Construction				
Construction Start		07/11/2005		

# River of Trees Landscape



Office of Business and Finance

March 7, 2005





Graves Hall - Biomedical Informatics  
315-2004-908

**Requesting Agency(s):** HEALTH SCIENCES ADMINISTRATION

**Location(s):** GRAVES HALL, GRANT O **Gross Sq. Ft.**220,370 **Age:** 1969

**Description:** Renovation of Graves Hall 3rd floor Biomedical Informatics area to accommodate faculty and research offices, administrative/support areas and conference rooms. The renovations involve demolition of existing rooms, new layout, upgrading finishes, and major upgrade to HVAC and electrical components. It also involves making the renovated areas conform to current life safety codes. The area is approximately 3,738 sq. ft. The project will be constructed in two phases.

Project Team:		Project Information:
Facility Planner:	Is Unassigned	Preliminary project estimate: \$300,241
Project Manager:	Abu Saleh (saleh.16@osu.edu)	Revised project budget: \$512,303
Field Coordinator:	Is Unassigned	The project scope increased due to HVAC issues that required replacement of obsolete equipment and the discovery of hazardous material needing abatement.
Project Coordinator	Curtiss Ashley (ashley.6@osu.edu)	Formerly 50700-R045246
Project Assistant:	Andrea Thimmes (thimmes.5@osu.edu)	

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine	\$300,241.00	\$512,303.00				
<b>Total:</b>	\$300,241.00	\$512,303.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$300,241.00	04/02/2004		04/02/2004
Arch/Engr Advertisement				08/17/2004
Bidding Approved B/T (\$512,303.00 Project)	\$0.00	04/01/2005		
Design				
Schematic Design Approval	\$0.00	12/06/2004		12/06/2004
Design Dev Document Approval	\$0.00	02/15/2005		
Construction Document Approval	\$0.00	02/15/2005		
Arch/Engr Contract	\$0.00	07/15/2004	02/21/2005	02/18/2005
Construction				
Construction Start	\$0.00	11/30/2004	04/15/2005	
Completion	\$0.00	10/31/2005		

## Graves Hall -Biomedical Informatics



Office of Business and Finance  
Office of Facilities Planning and Development

April 1, 2005



McCracken Power Plant Coal Boiler Repairs - Phase II  
5062-PF07350

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): MCCracken POWER PLANT, WILLIAM C

Gross Sq. Ft. 107,910 Age: 1918

Description: This project will repair the superheater, make modifications to the coal transport system, replace the natural gas burner, revise the baghouse ash-handling system, and reroute the coal feed system. These repairs and modifications are needed to ensure the capability to burn coal, and improve reliability for the next 15 years.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Alexander Lentsner

Field Coordinator: Alexander Lentsner

Project Coordinator: Karen Cogley  
(cogley.1@osu.edu)

Project Assistant: Lisa Baldwin  
(baldwin.10@osu.edu)

Project Information:

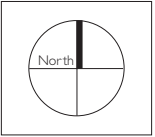
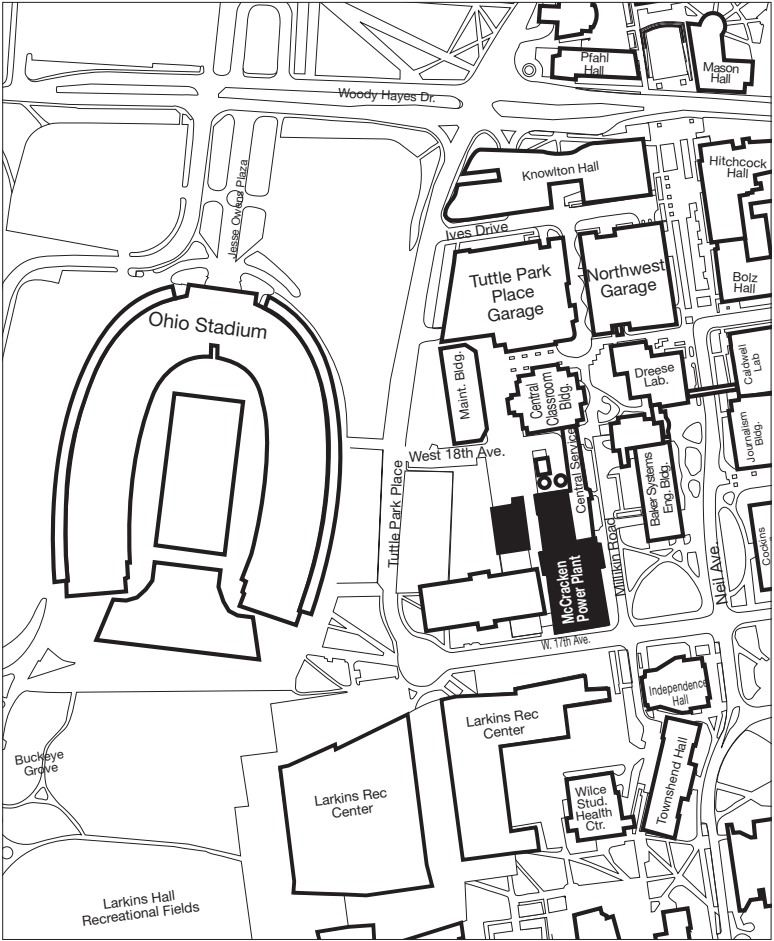
Bond-Funded Capital Request  
Infrastructure 2003 - 2008

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$3,000,000.00	\$3,000,000.00				
Total:	\$3,000,000.00	\$3,000,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$3,000,000.00	10/03/2003		10/03/2003
Bidding Approved B/T (Phase I)	\$750,000.00	08/27/2004		09/13/2004
Bidding Approved B/T (Phase II)	\$943,000.00	04/01/2005		
Design				
Arch/Engr Contract		02/05/2004		02/05/2004
Schematic Design Approval		04/26/2004		04/26/2004
Design Dev Document Approval		06/18/2004	07/02/2004	07/12/2004
Construction Document Approval		07/16/2004	07/26/2004	07/26/2004
Bidding				
Bid Opening (Phase I)		08/17/2004	10/22/2004	09/27/2004
Construction				
Award of Contracts (Coal Boiler Repair Phase)		11/14/2004		10/15/2004
Construction Start (Coal Boiler Repair Phase)		09/13/2004	11/15/2004	10/22/2004
Award of Contracts (Baghouse & Traveling Gra)				11/09/2004
Construction Start (Baghouse & Traveling Gra)				11/15/2004
Construction Start (Coal Boiler Repair Ph II)		06/01/2005		
Completion		11/19/2004	10/02/2006	

**McCracken Power Plant Coal Boiler Repairs - Phase II**



Office of Business and Finance

March 3, 2005



North Hot Water Heating Loop  
5062-PF07354

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Unidentified Utility-Col.

Gross Sq. Ft.0 Age:

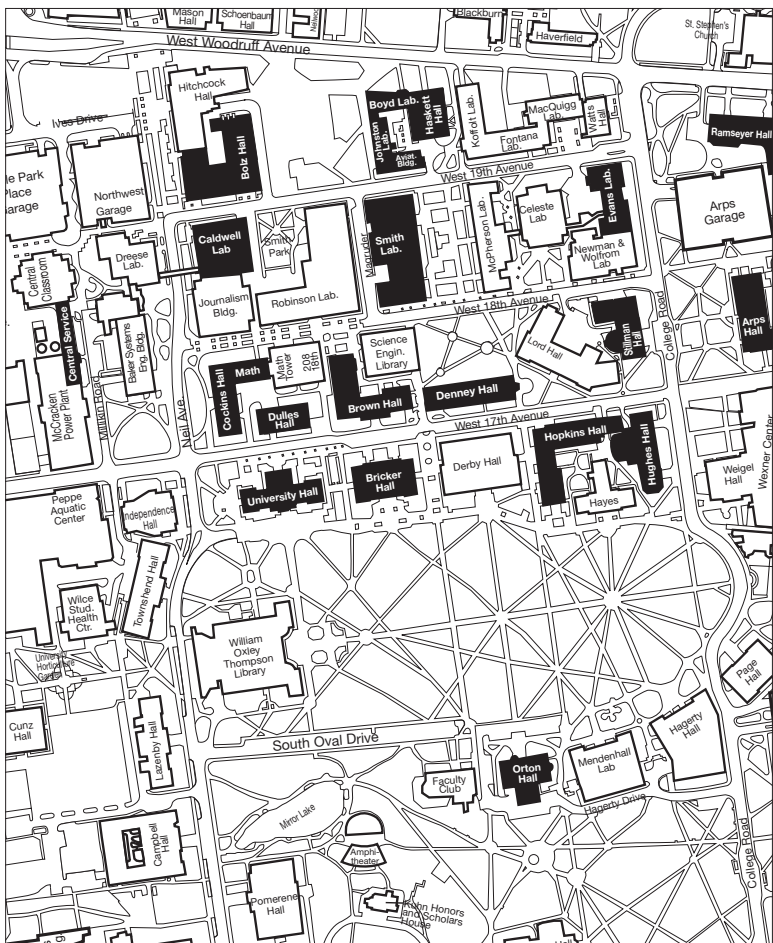
**Description:** The aging 8.2 mile North Hot Water Heating Loop, installed in 1928, has surpassed its economic life. In addition to requiring replacement of the distribution piping, the heat exchangers and pumps in McCracken must be replaced. Rather than implement a full upgrade, which would still be an "averaging" system, unresponsive to individual building requirements, this project would convert the remaining 21 buildings to local heating hot water production, enabling the individual buildings to meet the specific academic needs of their occupants while utilizing the existing steam distribution system and reducing energy losses from the existing heating hot water distribution lines. This would also create space for the future chiller support systems inside McCracken Power Plant.

Project Team:		Project Information:
Facility Planner:	Is Unassigned	Bond-Funded Capital Request Infrastructure 2003-2008
Project Manager:	Alexander Lentsner	
Field Coordinator:	Glenn Gerhart (gerhart.1@osu.edu)	
Project Coordinator	Is Unassigned	
Project Assistant:	Karen Cogley (cogley.1@osu.edu)	

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$2,500,000.00	\$2,500,000.00				
<b>Total:</b>	\$2,500,000.00	\$2,500,000.00				

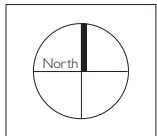
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch./Engr Approved by B/T (\$2.5 mil project)		09/05/2003		09/05/2003
Bidding Approved B/T (Phase I)	\$175,000.00	02/27/2004	08/27/2004	09/13/2004
Bidding Approved B/T (Phase II)	\$2,267,503.00	04/01/2005		
Bidding				
Bid Opening (Phase II)		10/26/2004	04/24/2005	
Construction				
Construction Start (Phase I)		11/08/2004	11/15/2004	10/01/2004
Completion (Phase I)		11/08/2004	01/15/2005	12/22/2004
Construction Start (Phase II)		06/14/2004	06/20/2005	
Completion (Phase II)		09/17/2005	11/11/2006	

## North Hot Water Heating Loop - Phase II



Affected Buildings shown in Black.

Note:  
Converse Hall at 2121 Tuttle Park Place also included  
in project, but not shown on map.



Office of Business and Finance

March 3, 2005



St. John Arena and Converse Hall Parking Lot Renovation  
315-2004-931

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

**Description:** Improve parking lots north of St. John Arena and on the east and west sides of Converse Hall by re-grading and installing new curbs, asphalt, storm drainage and lighting. Re-stripe and re-orient lanes to improve pedestrian movement and increase available parking spaces. Return construction laydown area at corner of Woody Hayes and Tuttle Park Place to green space.

**Project Team:**

Facility Planner: Is Unassigned

Project Manager: Stephen Volkmann  
(volkmann.4@osu.edu)

Field Coordinator: Colin McBride  
(mcbride.62@osu.edu)

Project Coordinator: Curt Handschug  
(handschug.1@osu.edu)

Project Assistant: Patricia Berger  
(berger.58@osu.edu)

**Project Information:**

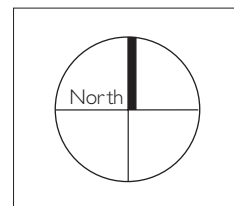
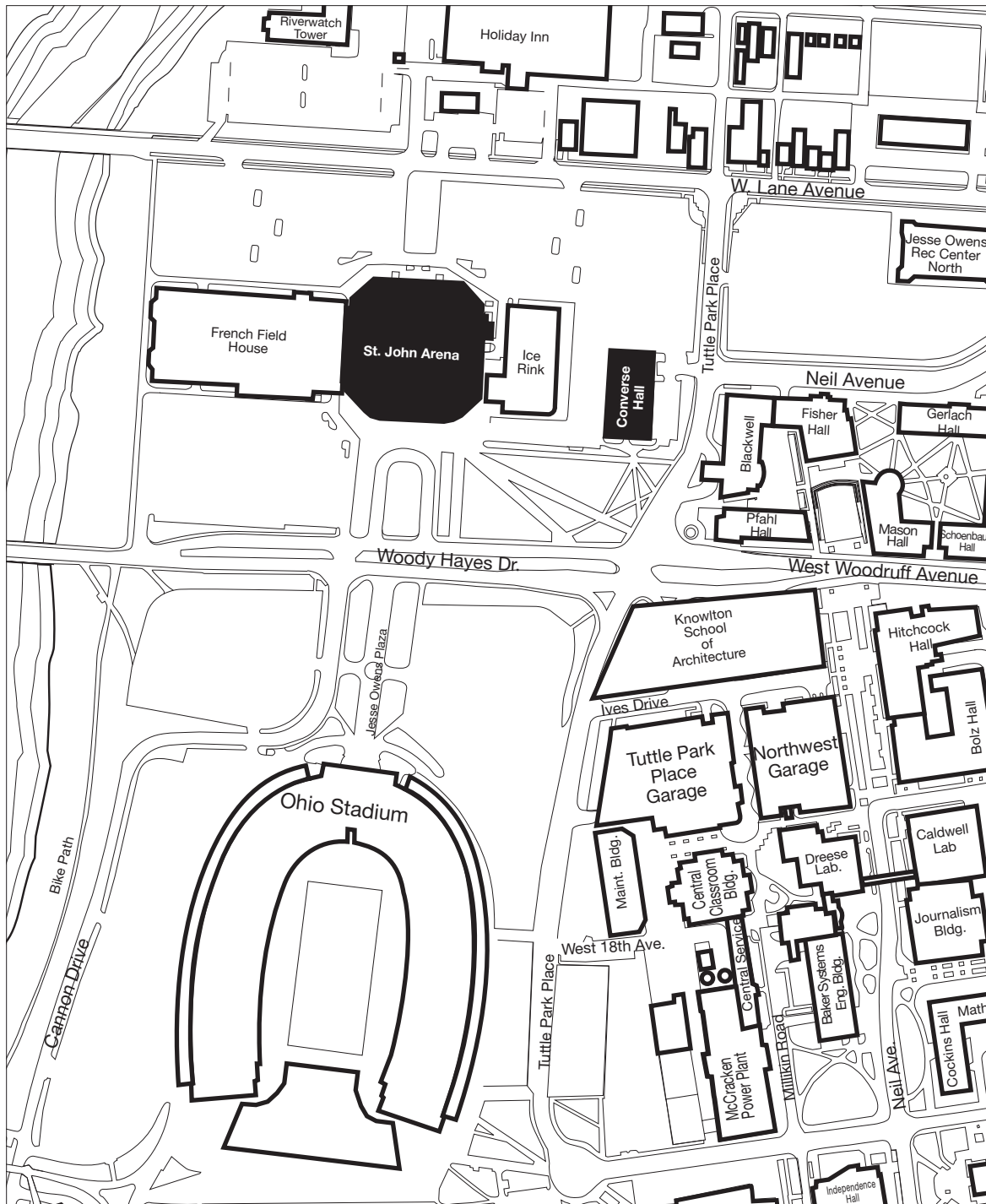
Preliminary project budget \$1,600,000 - \$2,000,000.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$300,000.00	\$300,000.00				
Auxiliaries-Athletics	\$300,000.00	\$300,000.00				
Auxiliaries-Trans. & Parkin	\$500,000.00	\$560,000.00				
Central Funding	\$300,000.00	\$300,000.00				
Repair & Renovation Fisca	\$200,000.00	\$200,000.00				
<b>Total:</b>	<b>\$1,600,000.00</b>	<b>\$1,660,000.00</b>				

**Schedule:**

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T (\$1.6M - \$2.0M Project)	\$2,000,000.00	09/22/2004		09/22/2004
Bidding Approved B/T	\$1,660,000.00	04/01/2005		
Design				
Schematic Design Approval				01/14/2005
Design Dev Document Approval				01/14/2005
Arch/Engr Contract		02/28/2005		02/28/2005
Construction Document Approval			03/11/2005	02/28/2005
Bidding				
Bid Opening		04/26/2005		
Construction				
Award of Contracts		06/06/2005		
Construction Start	\$2,000,000.00	06/13/2005		
Completion	\$2,000,000.00	09/19/2005		

# St. John Arena & Converse Hall Parking Lot Renovation



Office of Business and Finance  
Office of Facilities Planning and Development

September 14, 2004





**Stradley Hall - Electrical Upgrade**  
**315-2004-933**

**Requesting Agency(s):** STUDENT AFFAIRS, OFFICE OF

**Location(s):** STRADLEY HALL, BLAND L.

**Gross Sq. Ft.** 102,251 **Age:** 1959

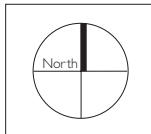
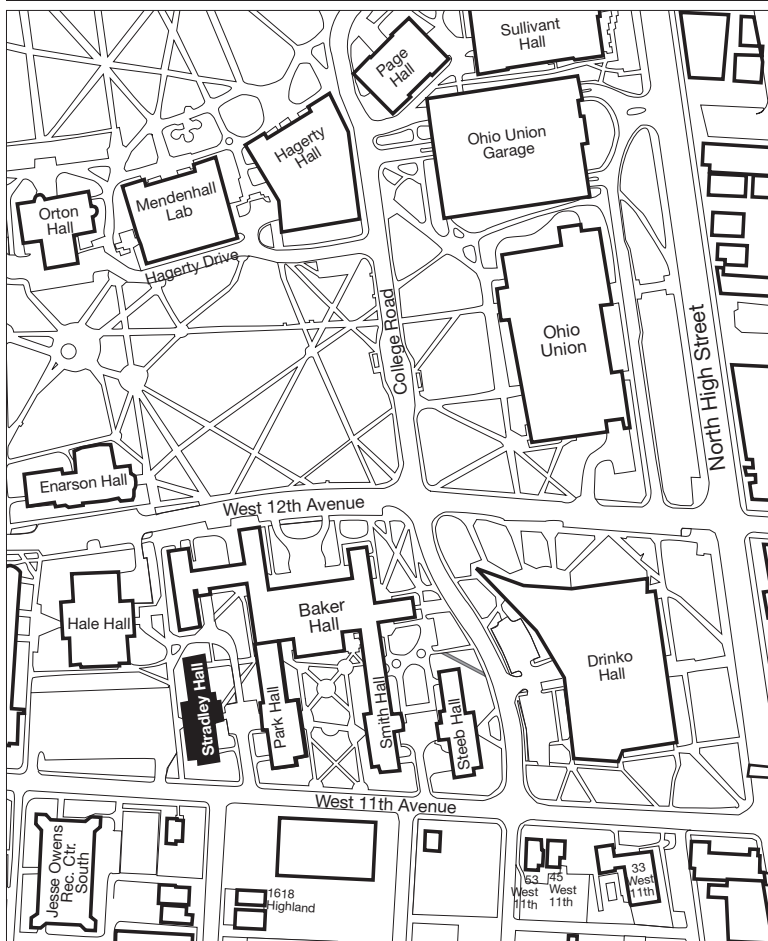
**Description:** Upgrade the electrical service by providing new main switchboard breakers, new distribution panels, new lighting/power panels, new wiring with ground wire, new dedicated power circuits for each resident room, new dedicated lighting circuits by zone, new grounded receptacles, new dual compartment "wire mold" surface raceway in each resident room and transient voltage surge suppressors at each electrical panel.

Project Team:		Project Information:
Facility Planner:	Is Unassigned	
Project Manager:	Craig Henry (henry.194@osu.edu)	
Field Coordinator:	Is Unassigned	
Project Coordinator	Leeanne Chandler (chandler.63@osu.edu)	
Project Assistant:	Mikiki Reese (reese.153@osu.edu)	

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,000,000.00	\$1,000,000.00				
<b>Total:</b>	\$1,000,000.00	\$1,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$1,000,000.00	11/05/2004		11/05/2004
Arch/Engr Advertisement (Columbus Dispatch)				11/22/2004
Bidding Approved B/T	\$1,000,000.00	04/01/2005		
Design				
Arch/Engr Contract		02/18/2005		03/07/2005
Design Dev Document Approval (SD/DD Combined)				03/11/2005
Construction Document Approval		03/31/2005		
Bidding				
Bid Opening		04/28/2005		
Construction				
Award of Contracts		06/13/2005		
Construction Start		06/13/2005		
Completion		08/12/2005		

## Stradley Hall - Electrical Upgrade



Office of Business and Finance  
Office of Facilities Planning and Development

April 1, 2005

